

Feasibility Study into local governance options for the Local Service Districts (LSDs) of Hanwell and Kingsclear

October 1, 2013

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Feasibility study report prepared by Hanwell-Kingsclear Rural Community Roundtable Committee with the support from the Department of Environment and Local Government.

Hanwell-Kingsclear Rural Community Roundtable Committee

The Roundtable Committee is a group of *volunteer* residents from both the Hanwell and Kingsclear LSD's who participated in meetings to examine local issues and what the pro's and con's are in becoming a Rural Community.

Current Working Committee Members

Patsy Kitchen (Kingsclear)*	Rob Brown (Hanwell)*
Susan Cassidy (Hanwell)*	Pierre Beaudoin (Kingsclear)
Carla Ward (Hanwell)*	Kerry Leopkey (Hanwell)
Susan Knight (Kingsclear)*	Lynn Thornton (Kingsclear)
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Miles Carpenter (Kingsclear)*	Sue Jonah (Hanwell)
Chris Melvin (Hanwell)*	Peter Michaud (Hanwell) Project Chair

***Local Service District Advisory Committee Member**

The mandate is to study the Rural Community (RC) model for Hanwell and Kingsclear LSD's.

Options to considered are;

- Status Quo
- Independent RC of Hanwell or Kingsclear
- Combined RC of Hanwell & Kingsclear

Then Produce a Feasibility Study.

1. How the Rural Community proposal(s) came to be

In 2005 The Hanwell LSD Advisory Committee approached the New Maryland LSD, and then went on to talk to the Kingsclear LSD Advisory Committee. In October of 2006, The Chair of Kingsclear LSD and the Chair of Hanwell LSD wrote a letter to the Minister of Local Government expressing their mutual desire to become a rural community. The Minister's office agreed to proceed with a study based on the request and a representative from the Department of Local Government was appointed to lead a group of citizens from both Local Service Districts (LSD) through the study. On December 10th, 2007, the first meeting of the working group for the Hanwell-Kingsclear Rural Community Project was held at the Kingsclear Community Centre. More than twelve people from both LSDs volunteered to attend the meetings and represent their respective LSD. Mr. Peter Michaud was appointed as chair of the project to lead the working group.

2. Key Characteristics of the communities of Hanwell and Kingsclear

Defining the geographic boundaries of a Rural Community based on the Community of Interest			
Community of Interest	Hanwell	Kingsclear	Hanwell Kingsclear
Social ties	<p>Individuals</p> <p>Hanwell's most important resource is its people.</p> <p>These individuals have many gifts, skills and knowledge that come from their diverse social, economic and cultural makeup. The majority of residents travel to urban areas for both employment and education.</p> <p>Associations</p> <p>Within the Hanwell LSD we have numerous associations that have developed over the years such as:</p> <ul style="list-style-type: none"> • Neighbourhood Watch 	<p>Social ties need to be developed in both local service districts. In Kingsclear communities include Island View, Kingsclear 1st Nation, Kingsclear, Lower Kingsclear, Upper Kingsclear, Mazerolle Settlement, Long's Creek, Smithfield, and New Market. There are subdivisions in each of these areas.</p> <p>Associations</p> <p>Within the Kingsclear LSD we have numerous associations that have developed over the years such as:</p> <ul style="list-style-type: none"> • Neighbourhood Watch • Mactaquac Head 	<p>In combining the LSD's as one Rural Community it will enhance many of the cultural and linguistic characteristics that exist currently in both LSD's. Together we could share a number of historical sites, community organizations, places of worship, social space (Rec Center), and community assets. This new Rural Community would benefit from a number of already established community services,</p>

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Community of Interest	Hanwell	Kingsclear	Hanwell Kingsclear
	<ul style="list-style-type: none"> • Business organizations • Hanwell Community Development Association • Special Care Home and a special needs home • Brookdale Recreation Association • Churches (2) • Skeet and Rifle Association • Scouting- Ventures, Scouts, Cubs and Beavers • Guiding – Guides, Brownies and Sparks • Daycares • Hanwell Astronomy Association 	<p>pond resident association</p> <ul style="list-style-type: none"> • Chamber of Commerce • Recreation assoc. • Churches (3) • ATV club • Fire department • Kingsclear community center • Senior Music Jam • TOPS • York Sunbury search and rescue • Community cemeteries 	<p>associations, and organizations such as; Youth Groups, Recreational Associations, Neighbourhood Watch, Chamber of Commerce, Fire Department & Search and Rescue. Along with numerous Tourist attractions and natural resources.</p>
Economic ties	Currently Hanwell has over 150 businesses which include such sectors as home base businesses, industrial park, farms/Agriculture, retail, medical practice and several tourism/recreation facilities.	Kingsclear residents work and shop in Fredericton, however many others work at Kings Landing, Mactaquac Park, Fish Hatchery, Tree Nursery, Mactaquac Dam, Resort Hotel, Nackawic and Harvey. There are over 80 businesses in Kingsclear including accounting, lawyers, hairdresser, sawmills, agriculture,	The new Rural Community will add to an already vibrant business community by creating a stronger economic base with access to additional funding opportunities. This new RC would have a number of established home base businesses offering professional and semiprofessional services, commercial space, agricultural, industrial

Defining the geographic boundaries of a Rural Community based on the Community of Interest			
Community of Interest	Hanwell	Kingsclear	Hanwell Kingsclear
		contractor, trucking, industrial manufacturer, paving company, and more. Kingsclear residents try to be self-sufficient.	manufacturers, contracting, mechanical services, as well as the hospitality industry.
Environmental ties	<p>Hanwell currently benefits from its many lakes, forested areas and tree farms.</p> <p>Local water sources are provided by private wells.</p> <p>Additionally Hanwell has a subdivision with a small community waste treatment service.</p>	<p>The St John River is almost half of our natural boundary and we are sharing its natural environment and resources. There is camping at Woolastook Park and boating on the river. Tourism is important in the Kingsclear area.</p>	<p>This new RC will have numerous natural resources including; forest, lakes, the St John River, and tree farms. All are good for the tourism industry but also provides employment opportunity for local residents.</p>

Defining the geographic boundaries of a Rural Community based on the Community of Interest			
Community of Interest	Hanwell	Kingsclear	Hanwell Kingsclear
Service ties	<p>When needed Hanwell is able to draw upon facilities within the community such as the St. James Presbyterian Church hall and the Kingswood complex.</p> <p>We currently lease fire services from both the City of Fredericton and the Upper Kingsclear Fire Departments.</p>	<p>Kingsclear has a community centre, volunteer fire department, ball fields and skating rink. Sharing its services; It will soon be necessary to increase the size of the community hall or build a separate structure because of its constant use.</p>	<p>This new RC will continue to take advantage of established infrastructure, facilities, and equipment all of which already exists in the area. These include such services as; Fire Dept., public and private community centres, daycare facilities.</p> <p>The new RC would take advantage of potential sharing of services in the areas of administrative services, waste management, and other infrastructure.</p>
Shared sense of community	<p>Once realized the Rural Community of Hanwell will become a vibrant community.</p>	<p>There are Kingsclear residents that have lived here for generations. Some lost vast portions of their property to the headpond which created a strong sense of community. That major development also created new possibilities for new families to establish in our area.</p>	<p>The new RC would continue to enhance a sense of community, history, and willingness to help one another.</p>

Defining the geographic boundaries of a Rural Community based on the Community of Interest			
Community of Interest	Hanwell	Kingsclear	Hanwell Kingsclear
Shared rural or suburban character	Hanwell is both suburban and rural. Forested areas are seen throughout the community. Although close to Fredericton residents feel they are living in the country, not in a suburb.	Kingsclear has both suburban and rural aspects. The forested areas are seen throughout the residential areas. Although close to Fredericton residents feel they are living in the country, not in a suburb.	The new RC will have both suburban and rural character. The residential areas are forested, giving residents a feeling of country living.
Willingness to work together	The establishment of a Rural Community will help groups in the development of their projects Example: The Hanwell Community Development Association recreation park.	Keeping within community spirit, Kingsclear will assist any neighboring community when in need.	The new RC will continue to build a strong sense of community and assist groups, neighbouring communities, and associations in achieving their goals and with the development of the community.
Significance of population, public and private services, tax base and community organizations	Hanwell has a sufficient tax base which would allow the Rural Community to prosper. Public, private and community services will continue to flourish.	Kingsclear has sufficient tax base to accomplish a lot with Rural Community status. Organizations are involved with the community center. The community has a couple of service stations, hotel, motel, restaurants, seniors home, churches and more. There is a new health centre at Kingsclear 1 st Nation. Going forward more	The new RC will continue to build on a significant tax base. This will provide the RC with the funding required not only to maintain but to expand community services.

Defining the geographic boundaries of a Rural Community based on the Community of Interest			
Community of Interest	Hanwell	Kingsclear	Hanwell Kingsclear
		services should be established.	

Census variables

Population

- According to the 2011 Census, the LSD of Hanwell has **4,266** residents and the LSD of Kingsclear has a population of **3,125**
- The combined population of the two LSDs is **7,391**

Territory & key social, environmental and economic conditions

Geography

- The existing LSD's of Hanwell and Kingsclear includes the area from the limits of the city of Fredericton, along the St John River up through Woolastook Park, around Newmarket, Smithfield to Bunker Hill and including Yoho Lake, to the backside of Murray Meadow and Charters Settlement bordering New Maryland back into the city of Fredericton.

Economy

- Few people are employed locally and most working residents of the Parish of Kingsclear and Hanwell commute to Fredericton where they are employed in the Agriculture, Construction, Manufacturing Industries, Wholesale, and Retail Trades.
- The remainder of the workforce works in Finance, Real Estate, Health Care, and Government careers, along with local Businesses in the private sector.

Tax Base

- The 2013 tax base for the LSD of Hanwell (combined assessment of all properties within the LSD) is **\$435,014,950**.
- The 2013 tax base for the LSD of Kingsclear is **\$240,916,250**

The combined 2013 tax base is **\$675,931,200**

Local representation

Advisory committee

LSD of Kingsclear

The LSD of Kingsclear has five members on its advisory committee, their mandate started in Nov 2011 and the next election will be in 2013

LSD of Hanwell

The LSD of Hanwell has five members on its advisory committee, their mandate started in April 2012 and the next election will be in 2014

Vision/Objectives

Hanwell	Kingsclear	Hanwell Kingsclear
<p>By 2030 Hanwell will be a thriving community under a strong leadership with a great community identity.</p> <p>We will have established a community school which will include a community centre.</p> <p>In addition our recreation park will be completed and a strong partnership will have been realized with our businesses.</p>	<p>Kingsclear's vision is a rural community that is peaceful and safe, with a clean environment; providing local employment opportunities and an excellent quality of life.</p> <p>We will preserve our rural culture and promote this culture to all age groups.</p> <p>All will benefit from its recreational and community facilities and promote our community spirit.</p>	<p>A sense of community with a local Council and Mayor to deal with local issues by local people for local citizens.</p> <p>The development of the land between both LSD's to facilitate recreational facilities in order to serve recreational needs of the Rural Community.</p> <p>Local services may be developed when they can be afforded, such as; Fire Halls, Schools, Community Centres, and local policing facilities, as well as the development of more residential areas along with green area and parks for children to play in.</p> <p>The Rural Community would offer the best of what both LSD's have today with residential, commercial, and vacation property. In the future the community would have recreational and residential property development to encourage more families to move to the area.</p> <p>This community would provide commercial growth opportunity for economic development. Economic development that can lead to more employment for local residents.</p> <p>A rural community model would help residents foster a sense of community where families live and grow together with the ability to govern the direction the community develops.</p>

3. Objectives being targeted by the establishment of one or two Rural Community (ies)

Potential targeted objectives	Hanwell	Kingsclear	Hanwell Kingsclear
Political objectives	<ul style="list-style-type: none"> Elected local leadership by mayor and council with solid goals for our unified community and guaranteed specific representation on the Regional Service District commission. representation over regional planning with specific objectives to the community of Hanwell 	<ul style="list-style-type: none"> It is important to; provide all our residents with the opportunity to democratically choose representation. The mayor should be elected at large and council members should be elected in wards comprised of at least two or three polling stations. Put community decisions in the hands of community members, through an elected councilor or liaison person. Have decision-making authority for the sharing of services with other communities Community should continue to work cooperatively in areas of mutual interest with members of Kingsclear First Nation. 	<ul style="list-style-type: none"> Provide residents with the opportunity to democratically choose representatives who will make service, by-law and taxation decisions that reflect and respond to their needs; Mayor and council should be elected using a ward system each comprised of at least two or three polling stations. Bring community decisions in the hands of community members; Gain responsibility for local services at a pace the community is comfortable with and at a cost it can afford; and Have decision-making authority for the sharing of services with other communities Increase more direct representation on the decisions of the Regional Service Commission serving the rural community.

Potential targeted objectives	Hanwell	Kingsclear	Hanwell Kingsclear
Social objectives	<ul style="list-style-type: none"> • Develop a strong unified community identity unique to the people of Hanwell • establish social destinations within Hanwell that caters to all ages 	<p>We need to:</p> <ul style="list-style-type: none"> • Strengthen communication and collaboration amongst community residents, groups and volunteers; community newsletter publication will enhance the knowledge of our resources within our community, develop the ability to respond promptly and quickly to our residents • Preserve the community character and identity; Generosity is easy to find in Kingsclear and a helping hand is always extended. • Enhance community spaces for community meetings and social gatherings. Kingsclear has an active and growing volunteer population. Church groups are also active. The Upper Kingsclear Hall is 	<ul style="list-style-type: none"> • Support and sustain local volunteer efforts; • Strengthen communication and collaboration amongst community residents, groups and volunteers; • Preserve the community character and identity; and • Enhance community spaces for community meetings and social gatherings.

Potential targeted objectives	Hanwell	Kingsclear	Hanwell Kingsclear
		booked most of the time with various volunteer and community activities (shared with the Volunteer Fire Dept).	
Economic objectives	<ul style="list-style-type: none"> establish control over our taxation, we would be able to establish our own tax rate for agreed upon services, negotiate contracts for services as an RC we would qualify to apply for grants, contributions and municipal loans to develop infrastructure 	<ul style="list-style-type: none"> We need to: Follow the rural plan guidelines : have better control of the location for our businesses Strengthen and diversify the economic base: There is potential in Kingsclear for increased use of the river by offering services for boaters: service industries for seniors such as home care, senior residences, as well as child care services will be needed going forward, Tourism attractions need to be better developed 	<ul style="list-style-type: none"> The Hanwell Community Development Association (HCDA) is an example of a community organization that incorporated to allow for development in an unincorporated community but would transfer all assets to the new municipality; Promote new development in our area Strengthen and diversify the economic base; and Commercial and industrial businesses encouraged to develop in existing and future identified appropriately zoned areas; that would continue to serve and attract new development.

Potential targeted objectives	Hanwell	Kingsclear	Hanwell Kingsclear
Environmental objectives	<p>stewardship over our woods and waters</p> <ul style="list-style-type: none"> control over environmentally sensitive development & industry within specified parameters have a structure for community programs such as recreation - be a direct partner for regional discussions and planning – be on equal footing for decision making 	<p>We need to:</p> <ul style="list-style-type: none"> deal with existing or anticipated environmental issues: Kingsclear needs careful control of any potential environmental hazard. Currently private wells and sewage systems are predominant however with planning this may change. There are also areas with high mineral content that need to be addressed and corrected. plan the use of land to protect environmentally sensitive areas and maintain the integrity of productive agricultural and forest lands: <i>Preserve our rural; portrait and its farmland areas,</i> 	<ul style="list-style-type: none"> have a structure for community programs such as recreation - be a direct partner for regional discussions and planning – be on equal footing for decision making Better deal with existing or anticipated environmental issues (e.g., scarcity or contamination of water supply, need for water supply and wastewater systems); and Better plan the use of land to protect environmentally sensitive areas and maintain the integrity of productive agricultural and forest lands.

Potential targeted objectives	Hanwell	Kingsclear	Hanwell Kingsclear
Service and administrative objectives	<ul style="list-style-type: none"> Establish a RC office in the heart of Hanwell. This will provide among other things admin support and a local source of information and answers 	<p>We need to:</p> <ul style="list-style-type: none"> Employ trained and qualified staff to serve council and the community. The Kingsclear area will ensure that administrative operations take place with trained staff employed to oversee and serve the council and community. Use centralized facilities and share services where possible to save money and resources, either with Hanwell, the City or another community. 	<ul style="list-style-type: none"> Plan the use of land to ensure that development takes place where adequate services and related infrastructure exist or can be provided in a timely, economic and efficient manner; The provision of more and better local services; and Employ trained and qualify staff to serve council and the community.
Fiscal/Financial objectives	<ul style="list-style-type: none"> To establish control over fiscal and financial objectives to ensure they cater to the needs of the people Hanwell 	<p>We need to:</p> <ul style="list-style-type: none"> Have local control over local property taxes; Working with Local Government the elected mayor and council will determine the best route to take regarding control of property tax revenue and regional services. Cost savings will be investigated and 	<ul style="list-style-type: none"> Achieve cost savings by achieving economies of scale (when more taxpayers are sharing the total cost of a service, it may potentially result in a reduction of the cost paid by each taxpayer); Achieve cost savings by avoiding the

Potential targeted objectives	Hanwell	Kingsclear	Hanwell Kingsclear
		access to funding programs will be available.	<p>duplication of infrastructure, facilities and equipment, thereby making better use of limited public resources; and</p> <ul style="list-style-type: none"> • Better access to funding programs from other orders of government.

4. The Rural Community proposal(s)

What services would the Rural Community (ies) be initially responsible to provide, and how would those services be delivered?

The Rural Community (ies) will be initially responsible to provide, and how those services will be delivered

	NOW		FUTUR/PROPOSED	
Service to be provided	LSD	By Whom	Rural Community Council	By Whom
Governance	DELG	Province	Rural Community Council	Rural Community Council
Policing	DELG	RCMP	DELG	RCMP
Emergence Measures Planning (in the event of natural disasters, ice storms, wild fires etc.)	DELG	Local Services Manager	Rural Community Council	Rural Community Council & Citizens committee of Council
Fire Protection	DELG	Upper Kingsclear Volunteer Fire/ City of Fredericton	DELG	Upper Kingsclear Volunteer Fire/ City of Fredericton
Dog Control	DELG	SPCA	Rural Community Council	SPCA
Street Lights	DELG	NB Power	Rural Community Council	NB Power
Land use Planning (rural plan, zoning and subdivision plan, bldg permits and inspection)	DELG	RCS 11*	Rural Community Council	RCS 11*
Recreation and Community Services	DELG	Citizens Committee/LSD Committee	Rural Community Council	Citizen Committee
Garbage Disposal	DELG	RCS 11*	Rural Community Council	RCS 11*
Garbage Collection	DELG	Private Contractor	Rural Community Council	Private Contractor
Recycling	DELG	RSC 11*	Rural Community Council	RSC 11*
Road Summer /Winter maintenance	DELG	DTI through a tax base charges	DELG/ Rural Community Council	DTI through a road km charge
Road Capital upgrades	DELG	DTI through a tax base charge	DELG/ Rural Community Council	DTI by tender

- RCS 11* – Regional Services Commission 11
- DTI – Provincial Department of Transportation and Infrastructure
- DELG – Provincial Department of Environment and Local Government

Benefits of incorporation as a Rural Community:

Hanwell	Kingsclear	Hanwell-Kingsclear
<ul style="list-style-type: none"> Hanwell can be a Rural Community with the same benefits listed on the combined Hanwell-Kingsclear. Hanwell has the tax base and will have a strong voice to speak with Government with authority. The majority of villages and towns in this province don't have the tax base and population that Hanwell does and they have managed to have a strong voice. Hanwell will have access to various grants and other assistance programs as an RC. 	<p>Through their elected mayor and councillors, citizens could make decisions about improving their Rural Community's future by having more control over by-law and taxation decisions that reflect and respond to their needs, in such ways as:</p> <p>a) more control over revenues and expenditures, such as:</p> <ul style="list-style-type: none"> mayor and council costs; administrative costs, such as, staff, accounting services, etc.; recreation and community services; garbage collection and disposal; emergency measures; dog control; land use planning, control and responsible for building inspection services; qualify to apply for grants, contributions and municipal loans to further develop infrastructure, such as, for enhanced spaces for community and social gatherings, recreational facilities, fire protection services, etc.; <p>b) more say in the delivery of government controlled services to the community by:</p> <ul style="list-style-type: none"> having a seat on the regional service district commissions to monitor the delivery of such services as, policing; 	<ul style="list-style-type: none"> A Rural Community would have the power and ability to speak with one voice on community issues and the power to decide upon action which would best meet the needs of the whole community. As a result common services can be delivered more efficiently and potentially at a lower cost. For example, Council would have the ability to negotiate and agree upon regional recreational concerns. As the 11th largest community in the province, population of 7,391 and a tax base of \$676 million, the proposed new community would have a strong voice. The elected Community Council could deal directly with Provincial and Federal Officials, and speak to Government with the authority of an elected body on issues of Government policy, legislation and programs. The identity of individual communities within the Rural Community would be maintained. There would be a Rural Community council made up of elected community representatives based upon a ward system. As an incorporated community Hanwell-Kingsclear would have direct access to federal and provincial development grants and other assistance programs, which are not readily available to the LSD

	<p>etc.;</p> <ul style="list-style-type: none"> • monitoring environmental protection issues; • monitoring water use and protection measures; • development and control of business venture types, locations and activities; • having the current Kingsclear Rural Plan stay in effect but being able to ensure the enforcement those parts which protect the rights of its citizens' properties and preserve the community character and identity. 	<p>Advisory Committees. These programs could be used as a means of improving existing and needed community facilities.</p> <ul style="list-style-type: none"> • The council would have an employee to carry out council decisions.
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Concerns about the Creation of a Rural Community:

Hanwell	Kingsclear	Hanwell-Kingsclear
<ul style="list-style-type: none"> • Possible Increase in taxes for Hanwell businesses. • Increase in taxes for property owners. • Natural segregation between the 2 communities. • Similar population however Hanwell has a larger tax base and will likely lose a portion in the balancing. • There is concern that we will not get enough Hanwell residents to the polls. 	<ul style="list-style-type: none"> • Increase in taxes for property owners . • Possible changes to the rural plan and loss of control over private property. • Concern that the mayor and council will not represent and respect the community's interests. • . • Loss of goodwill between neighboring communities if the LSD decides not to form a joint Rural Community. • Concern over loss of regional identity. • . • Our Community Hall would no longer be our own. 	<ul style="list-style-type: none"> • With the RC being responsible for land use planning and building inspection services, people may think that they have less say about what they can do with their own property. Many see planning as an asset when they want restrictions imposed on others, but a deterrent if they need to abide by the same rules. During the first two years that the Rural Community is in place, planning and building inspection services will be carried out by Regional Service Commission #11. After the first two years the Rural Community may decide to continue using Region #11 services or it may make other arrangements for land use planning and building inspection. • People may fear and think that council has full say and will do anything they wish. All council meetings are open to the public, and Council will be accountable to the local residents. • Fear might exist that everyone does not have a say in how the Rural Community is run. There will be seven (7) Wards, based on the current Provincial Electoral polls, and each ward will have an elected representative for that region. All residents of voting age will be able to vote for the Councilor in their Ward, and each Councilor will be accountable to the people of their Ward. • People in different LSDs see the neighboring LSDs as competition rather than allies that will have much more power when speaking with one voice. • Some people may have the fear that they will lose their identity. Local names will continue to be used for addresses, 911 identity, etc. The name of the Rural Community will only be used when referring to the group as a whole.

		<ul style="list-style-type: none"> • The tax rate for the Rural Community will increase marginally. This increase will help pay for a municipal office and a small local staff. The benefits to be reaped by the Rural Community will more than offset the extra cost that will be realized.
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Potential targeted objectives	Hanwell	Kingsclear	Hanwell Kingsclear
Size in square kilometer and geographic boundaries	The Hanwell LSD is located in the Parish of Kingsclear in York County, New Brunswick. The area is approximately 150 square kilometers in size. It is bounded to the north by the Fredericton city limits, to the east by the Parish line of New Maryland, to the west by the Kingsclear LSD line, and to the south by the Manners-Sutton Parish line.	Kingsclear Local Service District is located in the Parish of Kingsclear in York County, New Brunswick. The area is approximately 170 square kilometers. It is bounded to the north by the Saint John River, to the west by the Saint John River and the Parish of Prince William, to the south by the Parish of Manners Sutton, and to the east by the City of Fredericton and the Hanwell Local Service District	The Hanwell Kingsclear RC will be a combination of both Hanwell and Kingsclear areas.
What is/are the proposed name(s) of the Rural Community (ies)?	The recommended name put forth by the committee is Hanwell until defined by the RC council.	The recommended name put forth by the committee is Kingsclear until defined by RC council.	The Round Table Committee members have recommended that the newly form council would name the Rural Community. Hanwell Kingsclear could be used until the Rural Community is established; the newly elected council would take on the responsibility of naming the Rural Community.

Potential targeted objectives	Hanwell	Kingsclear	Hanwell Kingsclear
How would community identity be maintained and strengthened?	All existing location names would remain the same and future endeavors would be based upon local decision making abilities.	All existing location names would remain the same and future endeavors would be based upon local decision making abilities.	<p>Please note that with the creation of a Rural Community, all the existing 9-1-1 communities would keep their local community names and postal addresses.</p> <p>They would not change. The Rural Community name is simply an administrative designation. All local community names, signs, and maps would stay the same.</p>
What would be the composition(s) of council (#s of councillors)? and the Rural Community(ies) will be divided into wards?	<p>With the creation of a rural community, the existing LSD Advisory Committee would be dissolved.</p> <p>To replace the committee, the LSD Advisory Committee has recommended a rural community council composed of a mayor (elected at-large) and four councillors - one elected from each of the four proposed wards, and two at-large to serve a population of 4,266.</p>	<p>With the creation of a rural community, the existing LSD Advisory Committee would be dissolved.</p> <p>To replace the committee, the LSD Advisory Committee has recommended a rural community council composed of a mayor (elected at-large) and five councillors - one elected from each of the five proposed wards to serve a population of 3,125.</p>	<p>With the creation of a Rural Community, the existing LSD Advisory Committees would be dissolved.</p> <p>To replace the committee, the Hanwell-Kingsclear Rural Community Roundtable has recommended a rural community council composed of a mayor (elected at-large) and seven councillors - one elected from each of the seven proposed wards to serve a population of 7,391.</p>

Potential targeted objectives	Hanwell	Kingsclear	Hanwell Kingsclear
Would the rural community be bound by the Official Languages Act?	The Rural Community would not be bound by the Act as it has been determined that less than 20% of the population is identified as first language French speaking.	The Rural Community would not be bound by the Act as it has been determined that less than 20% of the population is identified as first language French speaking.	The Rural Community would not be bound by the Act as it has been determined that less than 20% of the population is identified as first language French speaking.
Where would the rural community office Initially be located?	It is recommended for the initial location of the rural community office that for the first few years, council find rental space in an existing building centrally located on the RC territory with a future or permanent location to be decided at a later date by the elected rural community council.	It is recommended for the initial location of the rural community office that for the first few years, council find rental space in an existing building centrally located on the RC territory with a future or permanent location to be decided at a later date by the elected rural community council.	There is no recommendation for the initial location of the rural community office. However, it is recommended that for the first few years, council find rental space in an existing building centrally located on the territory with a future or permanent location to be decided at a later date by the elected rural community council.
What staff would the rural community employ initially?	The recommendation from the committee is that initially the rural community could have a clerk treasurer employed for at least three days per week, and would contract out the services of a part-time development officer, or make those services part of the	The recommendation from the committee is that initially the rural community could have a clerk treasurer employed for at least three days per week, and would contract out the services of a part-time development officer or make those services part of the clerk's duties. It is	The recommendation from the committee is that initially the rural community could have a clerk treasurer employed full time and would contract out the services of a part-time development officer or make those services part of the clerk's duties. It is anticipated that council will eventually need to employ at least one

Potential targeted objectives	Hanwell	Kingsclear	Hanwell Kingsclear
	clerk's duties. It is anticipated that council will eventually need to employ at least one full-time staff member.	anticipated that council will eventually need to employ at least one full-time staff member.	full-time staff member.

Provision of local services

LSD of Kingsclear

Service:

The designated services: land use planning, solid waste collection and fire protection and the elective services: community services, recreational and sports facilities are available for the LSD of Kingsclear. Only the subdivision of Kingsclear Oswald Gray has street lighting.

Service producer:

A regional service commission is taking care of solid waste management and community planning; Private business is taking care of the garbage collection; Community volunteers with its fire brigade take care of the fire protection of Kingsclear. The Upper Kingsclear Fire Department also provides services to the LSD of Hanwell, the subdivision of Kingsclear Oswald Gray and the LSD of Prince William.

Service cost

Cost-recovery: These services are paid from cost-recovery via property taxes and user fees from the others LSD that requesting their fire protections services.

Service control

For the 2013 budget, the total cost for the services for the subdivision of Kingsclear Oswald Gray is \$26,126 and for Kingsclear is \$808,720 for a total of \$834,846 for the LSD of Kingsclear.

Level of control:

The LSD of Kingsclear has an Advisory Committee made of 5 members elected for a period of 2 years.

LSD of Hanwell

Service

The designated services: land use planning, solid waste collection and fire protection and the elective services: community services, recreational and sports facilities are available for the LSD of Hanwell. Only its section of Hanwell Street Lights section has street lighting.

Service producer:

A Regional service commission is taking care of solid waste management and community planning; Private business is taking care of the garbage collection;

Service cost

Cost-recovery: These services are paid from cost-recovery via property taxes. Residents with Street Lighting are paying for these services.

Service control

For the 2013 budget, the total cost for the services for the portion of Hanwell Street Lights is \$456,268 and for LSD of Hanwell is \$898,559 for a total of \$1,354,827 for the LSD of Hanwell.

Level of control:

The LSD of Hanwell has an Advisory Committee made of 5 members elected for a period of 2 years.

5. Public awareness and consultation-process and results

Public consultation in 2011:

- Presented a work in progress power point presentation to a consortium of residents of both Hanwell and Kingsclear in the late spring of 2011. The residents provided the Round Table Committee with valuable feedback on the project.
- An Open house information session was held on Monday Oct.17, 2011 in Hanwell with approximately 65 in attendance. Governance information was available to all as well as members of the working committee to answer questions and receive input from the public. More than the required 100 signatures were collected on the petition to be sent to the minister requesting a feasibility determination be carried out regarding the RC proposal.
- An Open house information session was held on Tuesday Oct.18, 2011 in Kingsclear with approximately 50 in attendance. Governance information was available to all as well as members of the working committee to answer questions and receive input from the public. More than the required 80 signatures were collected on the petition to be sent to the minister requesting a feasibility determination be carried out regarding the RC proposal.
- Public petition signing on October 27, 2011 in the Kingsclear recreation hall. Peter Michaud and Pierre Beaudoin were present to answer any questions.
- A petition with signatures entitled, “Request to Reassess Local Government Options for Kingsclear Local Service District” was sent to Minister of local Government, Bruce Fitch, on March 12, 2012. It was prepared and sent jointly by Miles Carpenter and Murray Mazerolle.

Public consultation in 2013:

In June 2013, the HK Rural Community Project Committee sent residents of both the Hanwell and Kingsclear LSD's the “Preliminary Feasibility Study Report for the Rural Community of the LSD of Hanwell and the LSD of Kingsclear” document as well as invitation to six public meetings that were held in June and July. The residents of Kingsclear and Hanwell were invited to participate at public meetings at 7:00 pm in any of the following locations:

Kingsclear LSD:

Tuesday, June 25, 2013: Kingsclear Recreation Hall (Residents Present: 25)

Wednesday, July 10 2013: Aggie's Restaurant (Residents Present: 36)

Tuesday, July 16, 2013: Newmarket Recreation Centre (Residents Present: 19)

Hanwell LSD:

Thursday, June 20, 2013: Saint James Presbyterian Church Hall (Residents Present: 21)

Wednesday, June 26, 2013: Yoho Scout Lodge, Main Wing (Residents Present: 16)

Tuesday, July 9, 2013: Saint James Presbyterian Church Hall (Residents Present: 17)

The public meetings were designed to share more detailed information on the rural community project and what it meant for the residents of Hanwell and Kingsclear. The Rural Community Project Committee wanted to engage residents in the process to get some feedback on the Rural Community form of Government.

Comments from the Public Meetings Survey

Hanwell, June 20, 2013

- Excellent presentation
- Thanks for all your hard work!
- Not from either Hanwell or Kingsclear - Came as interested student of politics
- We need a RC - I do not care if it is Hanwell alone and joint with Kingsclear
- Signage was a great idea. Whatever happens we should not be involved in waste management nor policing
- Well presented meeting

Kingsclear, June 25, 2013

- If not happy with mayor/councillors, can they be dismissed if not proper conduct or adhesion to by-laws, etc.?
- 1) Why were the old County Councils dissolved? - Years ago? 2) I'm wondering how the Provincial Gov't fares when LSD's group together. The Prov. Govt. is promoting it to take expenses off their books, I understand! Will a RC take on more projects currently covered by the Prov. Gov't and end up with more taxes than expected?
- We need Kingsclear alone
- Concerned that such action will just result in wrapping both communities (LSDs) into a nice attractive package ready to be taken over (amalgamated) by the City of Fredericton.
- Power Point must be (illegible) in writing to provide to those who wish to have it. Excellent facilitator.
- The Comm. did not give their preference. They studied it for 5 yrs?
- Excellent work - Good luck with the question
- This is too much complicated information on short notice to properly respond. This survey should have been distributed fully with a time allowance to respond.
- Need to send info much sooner
- I am concerned that when people vote the plebiscite, the majority of our residents will not be well enough informed on the benefits of forming an RC and we will be back where we started.
- There are two critical questions not one. How does/can a single question plebiscite address this?
- Thanks to the committee for all the work you've done on this initiative.
- Instead of focusing on the net increase or decrease on tax \$'s, turn focus to the proportion of tax dollars that goes to funding the RC vs. what goes to other services. (i.e. Kingsclear goes from 0.06 to 0.035 which frees up money for other services, who cares about the \$4 or \$8)
- Gone to a lot of trouble to raise taxes on the rural people

Yoho, June 26, 2013

- First meeting for me - Lots to think about - Need more info to make a sound decision - I fear tax increases on a constant basis to implement all req'd programs, etc. - My mind and opinion is open...
- Great!

- Too much government. Yoho is not connect to either LSD's. We turn south for our needs: power, telephone, road work, entertainment, lifestyle.
- A vote should be given to property owners and part time residents to initiate this form of government.
- Status quo is fine. Fredericton City limit should come out further.
- Leave things as they are.
- Committee should clearly show pros and cons of each of the 3 options in the final study summary. i.e. - cost, representation, conflicts between Hanwell/Kingsclear
- Everyone should have a vote even seasonal residents living here 6 months a year. They are interested in fire, policing, garbage collection.
- Since this is a rural community with many seasonal land owners there should be some method to give those tax payers a voice. I understand why provincially or federally there could only be one place to vote, but municipally there is no reason for it. It is taxation without representation.
- As mentioned, my tax \$ is gladly taken but I have no vote.

Hanwell, July 9, 2013

- Need to know who leaves from council in City of F'ton – Cuts are needed somewhere!!
- Keep up the good work
- Thanks to the volunteers for taking the time to care enough about our community!
- We have to many politicians and civil servant now. We cannot afford any more.
- Great presentation, well done by all 9/7/13
- Very concerned about too much control being imposed upon owned properties, in future.
- We need facts not opinions
- Too little info too late. Need to get it on the web and promote the web. "No one" knows what is going on.

Island View, July 10, 2013

- Needs review. There are advantages
- Not sure what "feasibility study" (illegible). Was the decision about the desired (illegible) at the outset? Or only after the study?
- Re #3 prefer more back-up for estimated tax changes
- The plebiscite question should not be yes or no. It should be a ranked question.
- Thank you
- Given the demographics perhaps social media is an avenue to engage the public
- These are pockets - Island View, Newmarket and ? – Who require some time and on site discussion. They have not been included to my knowledge. This looks biased, too quick and very one-sided. I will keep listening.

New Market, July 16, 2013

- I really think the question should have all 3 options to reflect the true will of the people
- This appears like another layer of government that we would have to support financially.
- Very informative meeting. Committee open to all questions from the floor.

All attendees of the six public meetings held in the LSDs of Hanwell and Kingsclear between June 20 and July 16, 2013 were invited to complete a written questionnaire at the end of each meeting.

- Sphera Facilitation Inc. was asked to compile the results of the survey.
- A total of 131 questionnaires were completed:
 - 129 questionnaires were compiled (64 in Hanwell LSD; 65 in Kingsclear LSD);
 - 2 questionnaires were not compiled as the respondents did not specify one of the LSDs as their place of residence.

A telephone survey was also conducted after the six public meetings to gauge the resident's interest in this form of the government.

A brief, three-question, quantitative survey with a sample of both Kingsclear and Hanwell LSD populations was delivered in between July 17th and 30th 2013. The telephone survey was conducted based on a sample of the total voting-age population of both communities combined (total voting age population is 4794 (3176 Hanwell and 1618 Kingsclear)).¹ A total of 356 completed surveys were obtained, 66% (235) from Hanwell, and 34% (121) from Kingsclear, representing each LSD proportionately. In order to qualify for the survey, residents were required to be: Canadian citizens 18 years or over who had resided in NB for the last 40 days, and who ordinarily reside in either the Hanwell LSD or Kingsclear LSD.² The three key quantitative questions intended to be answered through this survey were:

- Are residents aware of the Rural Community feasibility study currently underway in Kingsclear and Hanwell Local Service Districts?
- Are they in support of your Local Service District switching to a Rural Community form of government, with an elected Mayor and Council? and
- (If in support), would they prefer to see the establishment of: a) their Local Service District into a Rural Community form of government on its own; OR b) a combined Hanwell-Kingsclear Rural Community government?

The results are available at the appendix e.

6. Implementation steps

Following is a brief description of the major steps involved in the implementation, should residents of Hanwell and Kingsclear vote by plebiscite to become a Rural Community:

- Incorporation of the Rural Community.
- A public election of the first council of the Rural Community with the voting date to be determined following a plebiscite.
- The taking of office by the first Rural Community council.

¹ Data sourced from Elections New Brunswick by the Dept. of Environment and Local Government, and confirmed against the most recent Statistics Canada census data.

² Respondents had the option to conduct the survey in either English or French.

- Council will assume day to day local operation of the Rural Community.
- Council would officially appoint staff, and choose the location of the community office.
- Council would create a by-law regarding the procedures of its meetings.
- Council would create and adopt all other necessary by-laws.
- Council will prepare and adopt:
 - The first budget for the Rural Community.
 - An updated rural plan (land use).
 - An updated emergency measures plan.
 - The Department of Local Government will provide training sessions for elected and appointed officials in order to assist them in adequately fulfilling their responsibilities and exercising their duties and power as a Rural Community and will provide on-going assistance and guidance when required.

7. Summary and recommendation

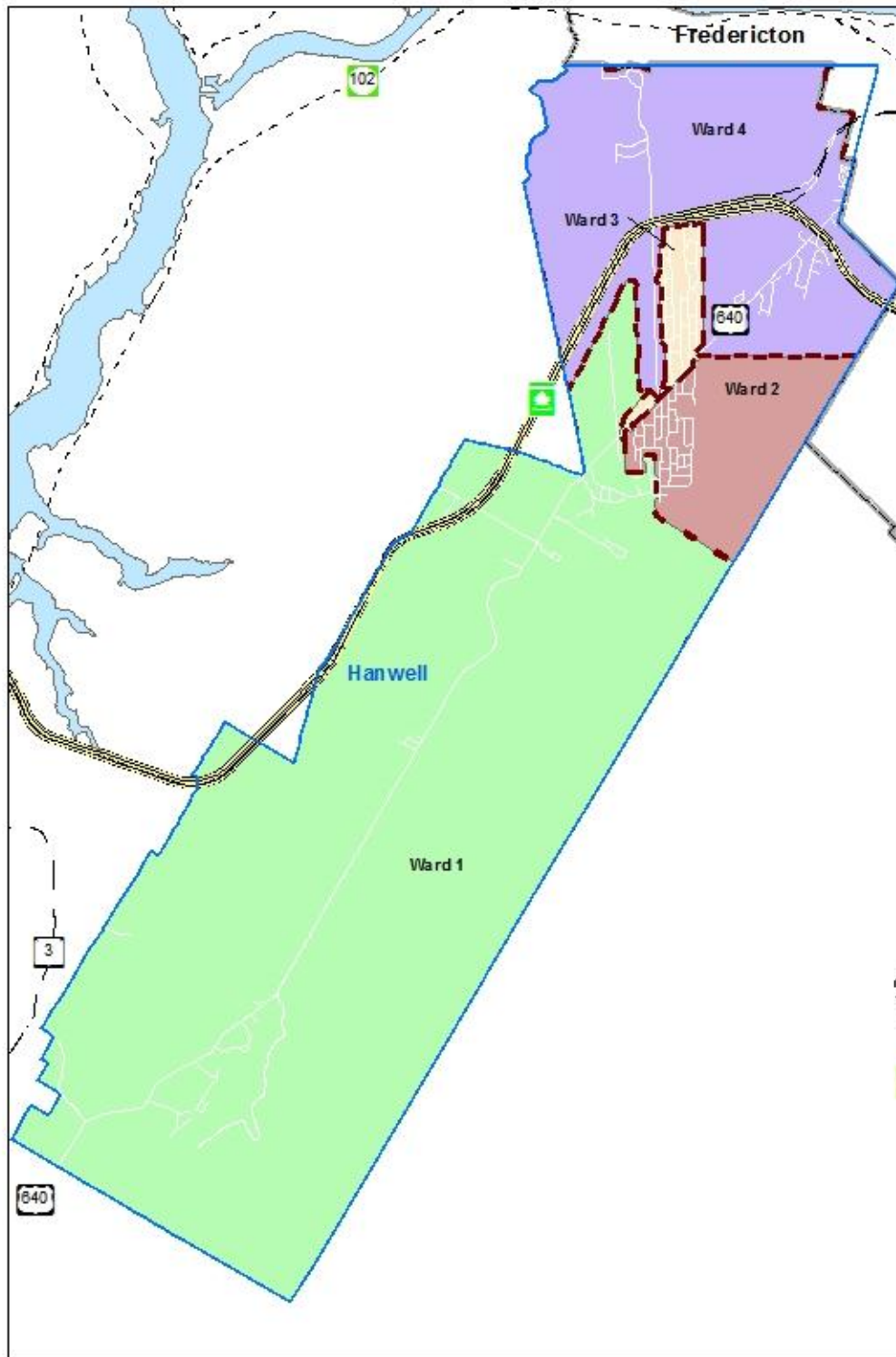
The Round Table Working Committee (RTWC) has been pursuing the incorporation of both the Hanwell and Kingsclear LSD into one Rural Community since December 2007. Six open house meetings were held in both LSD's to inform residents about the Rural Community Project during the months of June and July 2013. While these meetings did not attract larger crowds they did provide the RTWC with valuable input to help complete a feasibility study on incorporation into a Rural Community. During the public meetings residents were provided information on the Rural Community form of self-governance and the LSDs of Hanwell and Kingsclear remaining at status quo (no restructuring) and that their input was welcomed. The residents were forthcoming with questions to which answers were provided when possible. Residents were also notified that a phone survey was going to take place after the public meetings to gauge public interest in the project.

The feedback collected during the open house meetings along with the results from phone survey was used for the RTWC to deliberate on and vote on becoming; one Rural Community comprised of both LSD's or becoming independent Rural Communities. The RTWC voted in August to peruse the independent Rural Community model of governance: the establishment of a RC for the LSD of Hanwell and establishment of a RC for the LSD of Kingsclear (two RCs with possible sharing of services). The survey indicated that the residents of Hanwell would be ready to hold a plebiscite vote in early December 2013 whereas Kingsclear residents need more information and discussion meetings before holding their plebiscite. The reason for this is that there was a significantly higher percentage of Kingsclear residents who are Undecided at this time. At that point two different steering committees were created to pursue, independent from one another, a Rural Community form of government.

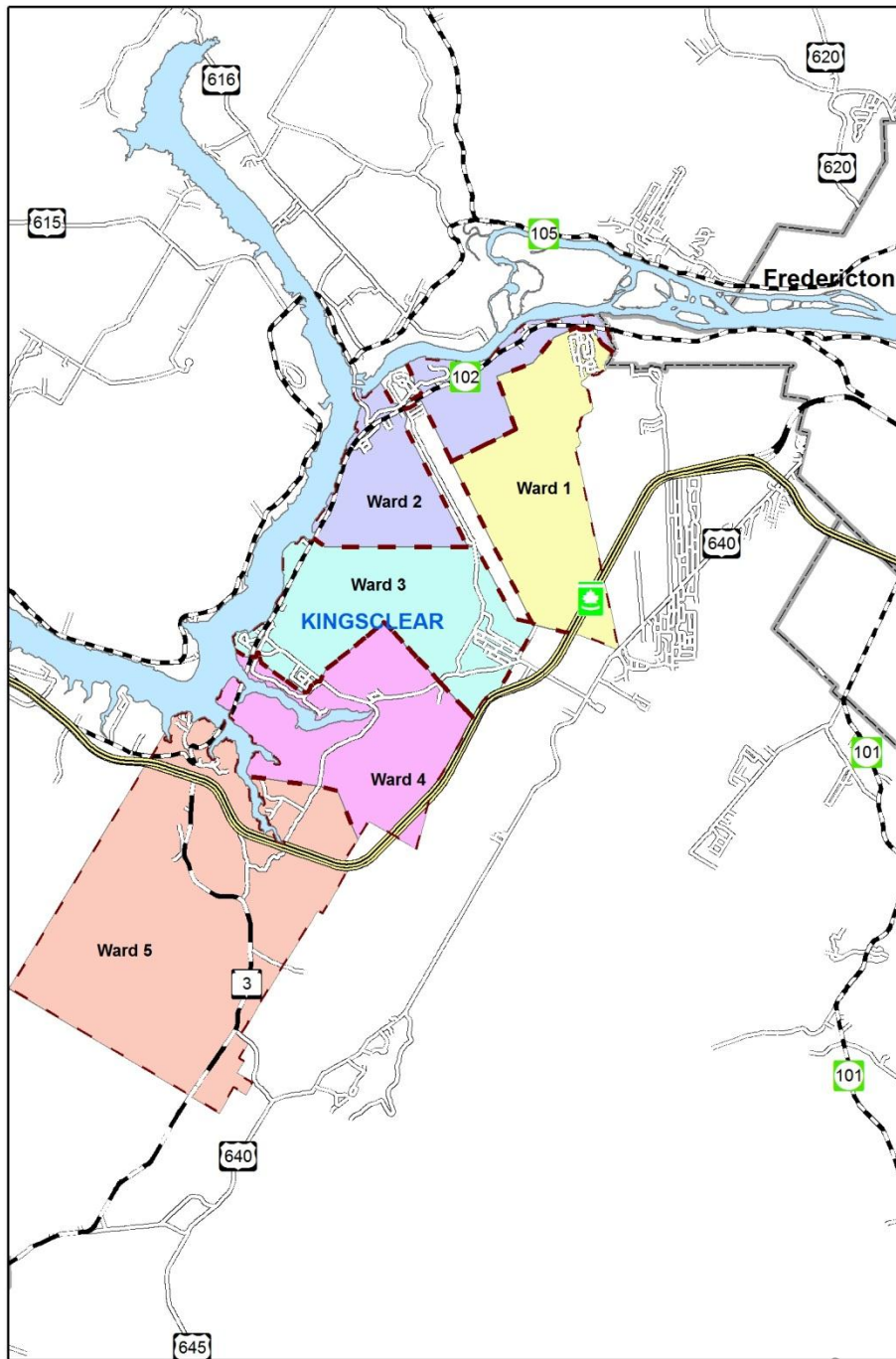
Appendix

Appendix A: Map of proposed boundaries and wards

Rural Community of Hanwell, proposed boundaries and wards



Rural Community of Kingsclear , proposed boundaries and wards



Feasibility Study into local governance options for the Local Service Districts (LSDs) of Hanwell and Kingsclear



Appendix B: Budget estimates for the LSD of HANWELL

Projected annual budget (2013-2017) - LSD of Hanwell TOTAL- as an LSD and as part of RC of Hanwell													
Population (1,414)	LSD	LSD	LSD	LSD	LSD	Rural Community of Hanwell (GNB Portion)				Rural Community of Hanwell (RC Portion)			
	2013	2014	2015	2016	2017	2014	2015	2016	2017	2014	2015	2016	2017
Projected expenditures (annual increase of 8.22%)		10.21%	10.21%	10.21%	10.21%	10.21%	10.21%	10.21%	10.21%	10.21%	10.21%	10.21%	10.21%
Governance & administration	36,997	40,774	44,937	49,526	54,582	19,463	20,929	22,619	23,733	175,440	193,352	213,094	234,851
Cost of assessment	84,393	90,866	100,143	110,368	121,636					90,866	100,143	110,368	121,636
Policing	196,554	412,763	650,102	910,143	955,650	412,763	650,102					\$ 910,143	\$ 955,650
Emergency measures	0									5,000	5,405	5,843	6,316
Fire protection	304,517	335,608	369,874	407,638	449,258	369,874	407,638	449,258	495,127				
Dog control	13,930	15,352	16,920	18,647	20,551					15,352	16,920	18,647	20,551
Street lighting	43,000	47,390	52,229	57,561	63,438					47,390	52,229	57,561	63,438
Land use planning	114,511	126,203	139,088	153,289	168,940					126,203	139,088	153,289	168,940
Recreation and community services	184,505	203,343	224,104	246,985	272,203					203,343	224,104	246,985	272,203
Garbage collection and disposal	413,417	455,627	502,146	553,416	609,919					415,549	457,977	504,736	556,270
Deficit													
Total expenditures	1,391,824	1,727,927	2,099,544	2,507,573	2,716,178	802,100	1,078,669	471,876	518,860	875,800	965,114	1,973,681	2,127,652
Projected revenues													
Non-tax revenues (building permits)	14,871	15,802	16,791	17,842	18,959					15,802	16,791	17,842	18,959
Non-tax revenues (fire services)	0												
Surplus	11,123												
Net budget	1,365,830	1,712,125	2,082,753	2,489,731	2,697,218	802,100	1,078,669	471,876	518,860	859,998	948,323	1,955,839	2,108,693
Community funding grant	43,573	43,573	43,573	43,573	43,573	20,413	20,413	20,413	20,413	23,160	23,160	23,160	23,160
Warrant (property tax)	1,322,257	1,668,552	2,039,180	2,446,158	2,653,645	781,687	1,058,256	451,463	498,447	836,838	925,163	1,932,679	2,085,533
Property tax base (annual increase of 7.67%)	435,014,950	468,380,597	504,305,388	542,985,612	584,632,608	468,380,597	504,305,388	542,985,612	584,632,608	468,380,597	504,305,388	542,985,612	584,632,608
Tax Rate	0.3040	0.3562	0.4044	0.4505	0.4539	0.1669	0.2098	0.0831	0.0853	0.2221	0.2279	0.4014	0.4033
						0.3890	0.4377	0.4846	0.4885				

Projected changes in property tax rates - LSD of Hanwell TOTAL										2		
	LSD	LSD	LSD	LSD	LSD	Rural Community of Hanwell (GNB Portion)						
Property tax rates by property type	2013	2014	2015	2016	2017	2014	2015	2016	2017			
Residential owner-occupied properties												
Local property tax rate	0.3040	0.3562	0.4044	0.4505	0.4539	0.3890	0.4377	0.4846	0.4885			
Special provincial levy	0.5765	0.5215	0.4665	0.4115	0.4115	0.5215	0.4665	0.4115	0.4115			
Provincial property tax rate											2015-2017	
Total property tax rate to be paid	0.8805	0.8777	0.8709	0.8620	0.8654	0.9105	0.9042	0.8961	0.9000	LSD	RC	
Net difference with RC		(0.0027)	(0.0069)	(0.0089)	0.0034	0.0300	(0.0062)	(0.0082)	0.0040	(0.0123)	(0.0104)	0.0019
Residential non-owner occupied housing (apartments, cottages, etc.)												
Local property tax rate	0.3040	0.3562	0.4044	0.4505	0.4539	0.3890	0.4377	0.4846	0.4885			
Special provincial levy												
Provincial property tax rate	1.3973	1.3373	1.2773	1.1233	1.1233	1.3373	1.2773	1.1233	1.1233			
Total property tax rate to be paid	1.7013	1.6935	1.6817	1.5738	1.5772	1.7263	1.7150	1.6079	1.6118			
Net difference with RC		(0.0077)	(0.0119)	(0.1079)	0.0034	0.0250	(0.0112)	(0.1072)	0.0040	(0.1163)	(0.1144)	0.0019
Other residential (farm land not under FLIP, vacant land, etc.)												
Local property tax rate	0.3040	0.3562	0.4044	0.4505	0.4539	0.3890	0.4377	0.4846	0.4885			
Special provincial levy												
Provincial property tax rate	1.3973	1.3373	1.2773	1.2173	1.2173	1.3373	1.2773	1.2173	1.2173			
Total property tax rate to be paid	1.7013	1.6935	1.6817	1.6678	1.6712	1.7263	1.7150	1.7019	1.7058			
Net difference with RC		(0.0077)	(0.0119)	(0.0139)	0.0034	0.0250	(0.0112)	(0.0132)	0.0040	(0.0223)	(0.0204)	0.0019
Non-Residential (businesses)												
Local property tax rate	0.4559	0.5344	0.6065	0.6758	0.6808	0.5835	0.6566	0.7269	0.7328			
Special provincial levy												
Provincial property tax rate	2.1035	2.0210	1.9385	1.8560	1.8560	2.0210	1.9385	1.8560	1.8560			
Total property tax rate to be paid	2.5594	2.5554	2.5450	2.5318	2.5368	2.6045	2.5951	2.5829	2.5888			
Net difference with RC		(0.0041)	(0.0103)	(0.0133)	0.0051	0.0450	(0.0094)	(0.0123)	0.0060	(0.0185)	(0.0156)	0.0029

Impact on property tax Bill - LSD of Hanwell TOTAL - including with the upcoming changes to the property tax system												
	LSD	LSD	LSD	LSD	LSD	Rural Community of Hanwell (GNB Portion)						
Property tax rates by property type	2013	2014	2015	2016	2017	2014	2015	2016	2017		2015-2017	
Residential owner-occupied properties										LSD	RC	DIFF.
Assessed at \$200,000 - property tax bill	1,761	1,755	1,742	1,724	1,731	1,821	1,808	1,792	1,800			
Assessed \$200,000 - tax difference from LSD		(5)	(14)	(18)	7	60	(12)	(16)	8	(25)	(21)	4
Assessed at \$150,000 - property tax bill	1,321	1,317	1,306	1,293	1,298	1,366	1,356	1,344	1,350			
Assessed \$150,000 - tax difference from LSD		(4)	(10)	(13)	5	45	(9)	(12)	6	(19)	(16)	3
Assessed at \$100,000 - property tax bill	880	878	871	862	865	910	904	896	900			
Assessed \$100,000 - tax difference from LSD		(3)	(7)	(9)	3	30	(6)	(8)	4	(12)	(10)	2
Assessed at \$50,000 - property tax bill	440	439	435	431	433	455	452	448	450			
Assessed \$50,000 - tax difference from LSD		(1)	(3)	(4)	2	15	(3)	(4)	2	(6)	(5)	1
Residential non-owner occupied housing (apartments, cottages, etc.)												
Assessed at \$200,000 - property tax bill	3,403	3,387	3,363	3,148	3,154	3,453	3,430	3,216	3,224			
Assessed \$200,000 - tax difference from LSD		(15)	(24)	(216)	7	50	(22)	(214)	8	(233)	(229)	4
Assessed at \$150,000 - property tax bill	2,552	2,540	2,522	2,361	2,366	2,589	2,573	2,412	2,418			
Assessed \$150,000 - tax difference from LSD		(12)	(18)	(162)	5	38	(17)	(161)	6	(175)	(172)	3
Assessed at \$100,000 - property tax bill	1,701	1,694	1,682	1,574	1,577	1,726	1,715	1,608	1,612			
Assessed \$100,000 - tax difference from LSD		(8)	(12)	(108)	3	25	(11)	(107)	4	(116)	(114)	2
Assessed at \$50,000 - property tax bill	851	847	841	787	789	863	858	804	806			
Assessed \$50,000 - tax difference from LSD		(4)	(6)	(54)	2	13	(6)	(54)	2	(58)	(57)	1
Other residential (farm land not under FLIP, vacant land, etc.)												
Assessed at \$200,000 - property tax bill	3,403	3,387	3,363	3,336	3,342	3,453	3,430	3,404	3,412			
Assessed \$200,000 - tax difference from LSD		(15)	(24)	(28)	7	50	(22)	(26)	8	(45)	(41)	4
Assessed at \$150,000 - property tax bill	2,552	2,540	2,522	2,502	2,507	2,589	2,573	2,553	2,559			
Assessed \$150,000 - tax difference from LSD		(12)	(18)	(21)	5	38	(17)	(20)	6	(34)	(31)	3
Assessed at \$100,000 - property tax bill	1,701	1,694	1,682	1,668	1,671	1,726	1,715	1,702	1,706			
Assessed \$100,000 - tax difference from LSD		(8)	(12)	(14)	3	25	(11)	(13)	4	(22)	(20)	2
Assessed at \$50,000 - property tax bill	851	847	841	834	836	863	858	851	853			
Assessed \$50,000 - tax difference from LSD		(4)	(6)	(7)	2	13	(6)	(7)	2	(11)	(10)	1
Non-Residential (businesses)												
Assessed at \$10,000,000 - property tax bill	255,944	255,536	254,503	253,175	253,685	260,446	259,510	258,285	258,881			
Assessed \$10 M - tax difference from LSD		(408)	(1,033)	(1,328)	510	4,502	(935)	(1,225)	596	(1,851)	(1,564)	287
Assessed at \$1,000,000 - property tax bill	25,594	25,554	25,450	25,318	25,368	26,045	25,951	25,829	25,888			
Assessed \$1 M - tax difference from LSD		(41)	(103)	(133)	51	450	(94)	(123)	60	(185)	(156)	29
Assessed at \$500,000 - property tax bill	12,797	12,777	12,725	12,659	12,684	13,022	12,976	12,914	12,944			
Assessed \$500,000 - tax difference from LSD		(20)	(52)	(66)	25	225	(47)	(61)	30	(93)	(78)	14
Assessed at \$200,000 - property tax bill	5,119	5,111	5,090	5,064	5,074	5,209	5,190	5,166	5,178			
Assessed \$200,000 - tax difference from LSD		(8)	(21)	(27)	10	90	(19)	(25)	12	(37)	(31)	6
	Rate for cost of assessment					45	-9	-12	6			
	Tax base annual increase											
	0.0194	6.26%										

Feasibility Study into local governance options for the Local Service Districts (LSDs) of Hanwell and Kingsclear

Projected annual budget (2013-2017) - LSD of Hanwell TOTAL- as an LSD and as part of RC of Hanwell-Kingsclear

Population (1,414)	LSD	LSD	LSD	LSD	LSD	Rural Community of Hanwell-Kingsclear (GNB Portion)				Rural Community of Hanwell-Kingsclear (RC Portion)			
	2013	2014	2015	2016	2017	2014	2015	2016	2017	2014	2015	2016	2017
Projected expenditures (annual increase of 11.50%)		10.21%	10.21%	10.21%	10.21%	10.21%	10.21%	10.21%	10.21%	8.10%	8.10%	8.10%	8.10%
Governance & administration	36,997	40,774	44,937	49,526	54,582	19,690	21,168	22,872	23,986	158,340	171,166	185,030	200,018
Cost of assessment	84,393	90,866	97,835	105,339	113,419					90,866	97,835	105,339	113,419
Policing	196,554	412,763	650,102	910,143	955,650	412,763	650,102					\$ 910,143	\$ 955,650
Emergency measures	0									3,218	3,479	3,760	4,065
Fire protection	304,517	335,608	369,874	407,638	449,258	369,874	407,638	449,258	495,127				
Dog control	13,930	15,352	16,920	18,647	20,551					15,058	16,278	17,597	19,022
Street lighting	43,000	47,390	52,229	57,561	63,438					46,483	50,248	54,318	58,718
Land use planning	114,511	126,203	139,088	153,289	168,940					123,786	133,813	144,652	156,369
Recreation and community services	184,505	203,343	224,104	246,985	272,203					199,450	219,814	242,257	266,991
Garbage collection and disposal	413,417	455,627	502,146	553,416	609,919					407,593	440,608	476,298	514,878
Deficit													
Total expenditures	1,391,824	1,727,927	2,097,236	2,502,544	2,707,960	802,328	1,078,908	472,129	519,113	845,345	913,427	1,897,138	2,022,138
	0												
Projected revenues													
Non-tax revenues (building permits)	14,871	16,111	17,455	18,911	20,488					16,111	17,455	18,911	20,488
Non-tax revenues (fire services)													
Surplus	11,123												
Net budget	1,365,830	1,711,816	2,079,781	2,483,634	2,687,472	802,328	1,078,908	472,129	519,113	829,234	895,972	1,878,227	2,001,651
Community funding grant	43,573	43,573	43,573	43,573	43,573	20,423	20,423	20,423	20,423	23,150	23,150	23,150	23,150
Warrant (property tax)	1,322,257	1,668,243	2,036,208	2,440,061	2,643,899	781,905	1,058,486	451,707	498,690	806,084	872,822	1,855,077	1,978,500
Property tax base (annual increase of 7.67%)	435,014,950	468,380,597	504,305,388	542,985,612	584,632,608	468,380,597	504,305,388	542,985,612	584,632,608	468,380,597	504,305,388	542,985,612	584,632,608
Tax Rate	0.3040	0.3562	0.4038	0.4494	0.4522	0.1669	0.2099	0.0832	0.0853	0.2147	0.2167	0.3863	0.3841
						0.3816	0.4266	0.4694	0.4694				

Projected changes in property tax rates - LSD of Hanwell TOTAL										1		
	LSD	LSD	LSD	LSD	LSD	Rural Community of Hanwell-Kingsclear (GNB Portion)						
Property tax rates by property type	2013	2014	2015	2016	2017	2014	2015	2016	2017			
Residential owner-occupied properties												
Local property tax rate	0.3040	0.3562	0.4038	0.4494	0.4522	0.3816	0.4266	0.4694	0.4694			
Special provincial levy	0.5765	0.5215	0.4665	0.4115	0.4115	0.5215	0.4665	0.4115	0.4115			
Provincial property tax rate											2015-2017	
Total property tax rate to be paid	0.8805	0.8777	0.8703	0.8609	0.8637	0.9031	0.8931	0.8809	0.8809	LSD	RC	(diff)
Net difference with RC		(0.0028)	(0.0074)	(0.0094)	0.0029	0.0227	(0.0101)	(0.0121)	(0.0001)	(0.0139)	(0.0222)	(0.0083)
Residential non-owner occupied housing (apartments, cottages, etc.)												
Local property tax rate	0.3040	0.3562	0.4038	0.4494	0.4522	0.3816	0.4266	0.4694	0.4694			
Special provincial levy												
Provincial property tax rate	1.3973	1.3373	1.2773	1.1233	1.1233	1.3373	1.2773	1.1233	1.1233			
Total property tax rate to be paid	1.7013	1.6935	1.6811	1.5727	1.5755	1.7189	1.7039	1.5927	1.5927			
Net difference with RC		(0.0078)	(0.0124)	(0.1084)	0.0029	0.0177	(0.0151)	(0.1111)	(0.0001)	(0.1179)	(0.1262)	(0.0083)
Other residential (farm land not under FLIP, vacant land, etc.)												
Local property tax rate	0.3040	0.3562	0.4038	0.4494	0.4522	0.3816	0.4266	0.4694	0.4694			
Special provincial levy												
Provincial property tax rate	1.3973	1.3373	1.2773	1.2173	1.2173	1.3373	1.2773	1.2173	1.2173			
Total property tax rate to be paid	1.7013	1.6935	1.6811	1.6667	1.6695	1.7189	1.7039	1.6867	1.6867			
Net difference with RC		(0.0078)	(0.0124)	(0.0144)	0.0029	0.0177	(0.0151)	(0.0171)	(0.0001)	(0.0239)	(0.0322)	(0.0083)
Non-Residential (businesses)												
Local property tax rate	0.4559	0.5343	0.6056	0.6741	0.6783	0.5724	0.6398	0.7042	0.7041			
Special provincial levy												
Provincial property tax rate	2.1035	2.0210	1.9385	1.8560	1.8560	2.0210	1.9385	1.8560	1.8560			
Total property tax rate to be paid	2.5594	2.5553	2.5441	2.5301	2.5343	2.5934	2.5783	2.5602	2.5601			
Net difference with RC		(0.0042)	(0.0111)	(0.0141)	0.0043	0.0340	(0.0151)	(0.0182)	(0.0001)	(0.0209)	(0.0334)	(0.0124)

Impact on property tax Bill - LSD of Hanwell TOTAL- including with the upcoming changes to the property tax system												
	LSD	LSD	LSD	LSD	LSD	Rural Community of Hanwell-Kingsclear (GNB Portion)					2015-2017	
Property tax rates by property type	2013	2014	2015	2016	2017	2014	2015	2016	2017	LSD	RC	(diff)
Residential owner-occupied properties												
Assessed at \$200,000 - property tax bill	1,761	1,755	1,741	1,722	1,727	1,806	1,786	1,762	1,762			
Assessed \$200,000 - tax difference from LSD		(6)	(15)	(19)	6	45	(20)	(24)	(0)	(27.88)	(44.47)	(16.59)
Assessed at \$150,000 - property tax bill	1,321	1,317	1,305	1,291	1,296	1,355	1,340	1,321	1,321			
Assessed \$150,000 - tax difference from LSD		(4)	(11)	(14)	4	34	(15)	(18)	(0)	(20.91)	(33.35)	(12.44)
Assessed at \$100,000 - property tax bill	880	878	870	861	864	903	893	881	881			
Assessed \$100,000 - tax difference from LSD		(3)	(7)	(9)	3	23	(10)	(12)	(0)	(13.94)	(22.24)	(8.30)
Assessed at \$50,000 - property tax bill	440	439	435	430	432	452	447	440	440			
Assessed \$50,000 - tax difference from LSD		(1)	(4)	(5)	1	11	(5)	(6)	(0)	(6.97)	(11.12)	(4.15)
Residential non-owner occupied housing (apartments, cottages, etc.)												
Assessed at \$200,000 - property tax bill	3,403	3,387	3,362	3,145	3,151	3,438	3,408	3,185	3,185			
Assessed \$200,000 - tax difference from LSD		(16)	(25)	(217)	6	35	(30)	(222)	(0)	(235.88)	(252.47)	(16.59)
Assessed at \$150,000 - property tax bill	2,552	2,540	2,522	2,359	2,363	2,578	2,556	2,389	2,389			
Assessed \$150,000 - tax difference from LSD		(12)	(19)	(163)	4	26	(23)	(167)	(0)	(176.91)	(189.35)	(12.44)
Assessed at \$100,000 - property tax bill	1,701	1,693	1,681	1,573	1,576	1,719	1,704	1,593	1,593			
Assessed \$100,000 - tax difference from LSD		(8)	(12)	(108)	3	18	(15)	(111)	(0)	(117.94)	(126.24)	(8.30)
Assessed at \$50,000 - property tax bill	851	847	841	786	788	859	852	796	796			
Assessed \$50,000 - tax difference from LSD		(4)	(6)	(54)	1	9	(8)	(56)	(0)	(58.97)	(63.12)	(4.15)
Other residential (farm land not under FLIP, vacant land, etc.)												
Assessed at \$200,000 - property tax bill	3,403	3,387	3,362	3,333	3,339	3,438	3,408	3,373	3,373			
Assessed \$200,000 - tax difference from LSD		(16)	(25)	(29)	6	35	(30)	(34)	(0)	(47.88)	(64.47)	(16.59)
Assessed at \$150,000 - property tax bill	2,552	2,540	2,522	2,500	2,504	2,578	2,556	2,530	2,530			
Assessed \$150,000 - tax difference from LSD		(12)	(19)	(22)	4	26	(23)	(26)	(0)	(35.91)	(48.35)	(12.44)
Assessed at \$100,000 - property tax bill	1,701	1,693	1,681	1,667	1,670	1,719	1,704	1,687	1,687			
Assessed \$100,000 - tax difference from LSD		(8)	(12)	(14)	3	18	(15)	(17)	(0)	(23.94)	(32.24)	(8.30)
Assessed at \$50,000 - property tax bill	851	847	841	833	835	859	852	843	843			
Assessed \$50,000 - tax difference from LSD		(4)	(6)	(7)	1	9	(8)	(9)	(0)	(11.97)	(16.12)	(4.15)
Non-Residential (businesses)												
Assessed at \$10,000,000 - property tax bill	255,944	255,526	254,415	253,007	253,435	259,343	257,833	256,017	256,008			
Assessed \$10 M - tax difference from LSD		(418)	(1,111)	(1,408)	428	3,400	(1,510)	(1,815)	(9)	(2,090.98)	(3,335.29)	(1,244.32)
Assessed at \$1,000,000 - property tax bill	25,594	25,553	25,441	25,301	25,343	25,934	25,783	25,602	25,601			
Assessed \$1 M - tax difference from LSD		(42)	(111)	(141)	43	340	(151)	(182)	(1)	(209.10)	(333.53)	(124.43)
Assessed at \$500,000 - property tax bill	12,797	12,776	12,721	12,650	12,672	12,967	12,892	12,801	12,800			
Assessed \$500,000 - tax difference from LSD		(21)	(56)	(70)	21	170	(76)	(91)	(0)	(104.55)	(166.76)	(62.22)
Assessed at \$200,000 - property tax bill	5,119	5,111	5,088	5,060	5,069	5,187	5,157	5,120	5,120			
Assessed \$200,000 - tax difference from LSD		(8)	(22)	(28)	9	68	(30)	(36)	(0)	(41.82)	(66.71)	(24.89)
	Rate for cost of assessment					34	-15	-18	0			
	Tax base annual increase											
	0.0194	8.34%										

Feasibility Study into local governance options for the Local Service Districts (LSDs) of Hanwell and Kingsclear

Appendix C: Budget estimates for the LSD of KINGSCLEAR

Projected annual budget (2013-2017) - LSD of Kingsclear TOTAL - as an LSD and as part of RC of Kingsclear													
Population (1,414)	LSD	LSD	LSD	LSD	LSD	Rural Community of Kingsclear (GNB Portion)				Rural Community of Kingsclear (RC Portion)			
	2013	2014	2015	2016	2017	2014	2015	2016	2017	2014	2015	2016	2017
Projected expenditures (annual increase of 3.44%)		4.68%	4.68%	4.68%	4.68%	4.68%	4.68%	4.68%	4.68%	4.68%	4.68%	4.68%	4.68%
Governance & administration	20,558	21,520	22,527	23,582	24,685	12,472	12,778	13,144	13,300	148,540	155,492	162,769	170,386
Cost of assessment	46,738	50,608	52,976	55,455	58,051					50,608	52,784	55,053	57,421
Policing	108,854	228,593	360,035	504,048	529,251	228,593	360,035					\$ 504,048	\$ 529,251
Emergency measures	0									5,000	5,234	5,479	5,735
Fire protection	316,716	331,538	347,054	363,296	380,299	347,054	363,296	380,299	398,097				
Dog control	7,715	8,076	8,454	8,850	9,264					8,076	8,454	8,850	9,264
Street lighting	2,200	2,303	2,411	2,524	2,642					2,303	2,411	2,524	2,642
Land use planning	63,418	66,386	69,493	72,745	76,150					66,386	69,493	72,745	76,150
Recreation and community services	60,250	63,070	66,021	69,111	72,346					63,070	66,021	69,111	72,346
Garbage collection and disposal	228,955	239,670	250,887	262,628	274,919					235,757	246,790	258,340	270,430
Deficit													
Total expenditures	855,404	1,011,764	1,179,858	1,362,239	1,427,605	588,119	736,109	393,443	411,396	516,670	540,657	1,069,808	1,121,279
Projected revenues													
Non-tax revenues (building permits)	5,512	5,749	5,996	6,254	6,523					5,749	5,996	6,254	6,523
Non-tax revenues (fire services)	141,752	148,386	155,330	162,600	170,210	118,029	123,553	129,335	135,388	31,349	33,888	36,633	39,601
Surplus	4,986												
Net budget	703,154	857,629	1,018,531	1,193,385	1,250,873	470,090	612,557	264,108	276,009	479,572	500,773	1,026,921	1,075,155
Community funding grant	26,285	26,285	26,285	26,285	26,285	14,408	14,408	14,408	14,408	11,877	11,877	11,877	11,877
Warrant (property tax)	676,869	831,344	992,246	1,167,100	1,224,588	455,683	598,149	249,701	261,601	467,694	488,895	1,015,043	1,063,278
Property tax base (annual increase of 8.28%)	240,916,250	260,864,116	282,463,664	305,851,656	331,176,173	260,864,116	282,463,664	305,851,656	331,176,173	260,864,116	282,463,664	305,851,656	331,176,173
Tax Rate	0.2810	0.3187	0.3513	0.3816	0.3698	0.1747	0.2118	0.0816	0.0790	0.2035	0.1965	0.3545	0.3429

Projected changes in property tax rates - LSD of Kingsclear TOTAL										4		
	LSD	LSD	LSD	LSD	LSD	Rural Community of Kingsclear (GNB Portion)						
Property tax rates by property type	2013	2014	2015	2016	2017	2014	2015	2016	2017			
Residential owner-occupied properties												
Local property tax rate	0.2810	0.3187	0.3513	0.3816	0.3698	0.3781	0.4082	0.4361	0.4219			
Special provincial levy	0.5765	0.5215	0.4665	0.4115	0.4115	0.5215	0.4665	0.4115	0.4115			
Provincial property tax rate											2015-2017	
Total property tax rate to be paid	0.8575	0.8402	0.8178	0.7931	0.7813	0.8996	0.8747	0.8476	0.8334	LSD	RC	
Net difference with RC		(0.0173)	(0.0224)	(0.0247)	(0.0118)	0.0422	(0.0249)	(0.0271)	(0.0142)	(0.0589)	(0.0662)	(0.0073)
Residential non-owner occupied housing (apartments, cottages, etc.)												
Local property tax rate	0.2810	0.3187	0.3513	0.3816	0.3698	0.3781	0.4082	0.4361	0.4219			
Special provincial levy												
Provincial property tax rate	1.3973	1.3373	1.2773	1.1233	1.1233	1.3373	1.2773	1.1233	1.1233			
Total property tax rate to be paid	1.6783	1.6560	1.6286	1.5049	1.4931	1.7154	1.6855	1.5594	1.5452			
Net difference with RC		(0.0223)	(0.0274)	(0.1237)	(0.0118)	0.0372	(0.0299)	(0.1261)	(0.0142)	(0.1629)	(0.1702)	(0.0073)
Other residential (farm land not under FLIP, vacant land, etc.)												
Local property tax rate	0.2810	0.3187	0.3513	0.3816	0.3698	0.3781	0.4082	0.4361	0.4219			
Special provincial levy												
Provincial property tax rate	1.3973	1.3373	1.2773	1.2173	1.2173	1.3373	1.2773	1.2173	1.2173			
Total property tax rate to be paid	1.6783	1.6560	1.6286	1.5989	1.5871	1.7154	1.6855	1.6534	1.6392			
Net difference with RC		(0.0223)	(0.0274)	(0.0297)	(0.0118)	0.0372	(0.0299)	(0.0321)	(0.0142)	(0.0689)	(0.0762)	(0.0073)
Non-Residential (businesses)												
Local property tax rate	0.4214	0.4780	0.5269	0.5724	0.5547	0.5672	0.6123	0.6542	0.6328			
Special provincial levy												
Provincial property tax rate	2.1035	2.0210	1.9385	1.8560	1.8560	2.0210	1.9385	1.8560	1.8560			
Total property tax rate to be paid	2.5249	2.4990	2.4654	2.4284	2.4107	2.5882	2.5508	2.5102	2.4888			
Net difference with RC		(0.0259)	(0.0336)	(0.0370)	(0.0177)	0.0633	(0.0374)	(0.0407)	(0.0213)	(0.09)	(0.10)	(0.01)

Impact on property tax Bill - LSD of Kingsclear TOTAL - including with the upcoming changes to the property tax system												
	LSD	LSD	LSD	LSD	LSD	Rural Community of Kingsclear (GNB Portion)					2015-2017	
Property tax rates by property type	2013	2014	2015	2016	2017	2014	2015	2016	2017	LSD	RC	DIFF.
Residential owner-occupied properties												
Assessed at \$200,000 - property tax bill	1,715	1,680	1,636	1,586	1,563	1,799	1,749	1,695	1,667			
Assessed \$200,000 - tax difference from LSD		(35)	(45)	(49)	(24)	84	(50)	(54)	(28)	(117.84)	(132.50)	(14.66)
Assessed at \$150,000 - property tax bill	1,286	1,260	1,227	1,190	1,172	1,349	1,312	1,271	1,250			
Assessed \$150,000 - tax difference from LSD		(26)	(34)	(37)	(18)	63	(37)	(41)	(21)	(88.38)	(99.37)	(10.99)
Assessed at \$100,000 - property tax bill	857	840	818	793	781	900	875	848	833			
Assessed \$100,000 - tax difference from LSD		(17)	(22)	(25)	(12)	42	(25)	(27)	(14)	(58.92)	(66.25)	(7.33)
Assessed at \$50,000 - property tax bill	429	420	409	397	391	450	437	424	417			
Assessed \$50,000 - tax difference from LSD		(9)	(11)	(12)	(6)	21	(12)	(14)	(7)	(29.46)	(33.12)	(3.66)
Residential non-owner occupied housing (apartments, cottages, etc.)												
Assessed at \$200,000 - property tax bill	3,357	3,312	3,257	3,010	2,986	3,431	3,371	3,119	3,090			
Assessed \$200,000 - tax difference from LSD		(45)	(55)	(247)	(24)	74	(60)	(252)	(28)	(325.84)	(340.50)	(14.66)
Assessed at \$150,000 - property tax bill	2,517	2,484	2,443	2,257	2,240	2,573	2,528	2,339	2,318			
Assessed \$150,000 - tax difference from LSD		(33)	(41)	(186)	(18)	56	(45)	(189)	(21)	(244.38)	(255.37)	(10.99)
Assessed at \$100,000 - property tax bill	1,678	1,656	1,629	1,505	1,493	1,715	1,686	1,559	1,545			
Assessed \$100,000 - tax difference from LSD		(22)	(27)	(124)	(12)	37	(30)	(126)	(14)	(162.92)	(170.25)	(7.33)
Assessed at \$50,000 - property tax bill	839	828	814	752	747	858	843	780	773			
Assessed \$50,000 - tax difference from LSD		(11)	(14)	(62)	(6)	19	(15)	(63)	(7)	(81.46)	(85.12)	(3.66)
Other residential (farm land not under FLIP, vacant land, etc.)												
Assessed at \$200,000 - property tax bill	3,357	3,312	3,257	3,198	3,174	3,431	3,371	3,307	3,278			
Assessed \$200,000 - tax difference from LSD		(45)	(55)	(59)	(24)	74	(60)	(64)	(28)	(137.84)	(152.50)	(14.66)
Assessed at \$150,000 - property tax bill	2,517	2,484	2,443	2,398	2,381	2,573	2,528	2,480	2,459			
Assessed \$150,000 - tax difference from LSD		(33)	(41)	(45)	(18)	56	(45)	(48)	(21)	(103.38)	(114.37)	(10.99)
Assessed at \$100,000 - property tax bill	1,678	1,656	1,629	1,599	1,587	1,715	1,686	1,653	1,639			
Assessed \$100,000 - tax difference from LSD		(22)	(27)	(30)	(12)	37	(30)	(32)	(14)	(68.92)	(76.25)	(7.33)
Assessed at \$50,000 - property tax bill	839	828	814	799	794	858	843	827	820			
Assessed \$50,000 - tax difference from LSD		(11)	(14)	(15)	(6)	19	(15)	(16)	(7)	(34.46)	(38.12)	(3.66)
Non-Residential (businesses)												
Assessed at \$10,000,000 - property tax bill	252,493	249,903	246,542	242,839	241,065	258,822	255,083	251,017	248,885			
Assessed \$10 M - tax difference from LSD		(2,590)	(3,361)	(3,704)	(1,773)	6,328	(3,739)	(4,066)	(2,132)	(8,837.91)	(9,937.22)	(1,099.31)
Assessed at \$1,000,000 - property tax bill	25,249	24,990	24,654	24,284	24,107	25,882	25,508	25,102	24,888			
Assessed \$1 M - tax difference from LSD		(259)	(336)	(370)	(177)	633	(374)	(407)	(213)	(883.79)	(993.72)	(109.93)
Assessed at \$500,000 - property tax bill	12,625	12,495	12,327	12,142	12,053	12,941	12,754	12,551	12,444			
Assessed \$500,000 - tax difference from LSD		(130)	(168)	(185)	(89)	316	(187)	(203)	(107)	(441.90)	(496.86)	(54.97)
Assessed at \$200,000 - property tax bill	5,050	4,998	4,931	4,857	4,821	5,176	5,102	5,020	4,978			
Assessed \$200,000 - tax difference from LSD		(52)	(67)	(74)	(35)	127	(75)	(81)	(43)	(176.76)	(198.74)	(21.99)
						63	(37)	(41)	(21)			
				Rate for cost of assessment								
				Tax base annual increase								
Feasibility Study into local governance options for the Local Service District				0.0194	4.30%	Kingsclear						

Projected annual budget (2013-2017) - LSD of Kingsclear TOTAL - as an LSD and as part of RC of Hanwell-Kingsclear

Population (1,414)	LSD	LSD	LSD	LSD	LSD	Rural Community of Hanwell-Kingsclear (GNB Portion)				Rural Community of Hanwell-Kingsclear (RC Portion)			
	2013	2014	2015	2016	2017	2014	2015	2016	2017	2014	2015	2016	2017
Projected expenditures (annual increase of 3.44%)		4.68%	4.68%	4.68%	4.68%	4.68%	4.68%	4.68%	4.68%	8.10%	8.10%	8.10%	8.10%
Governance & administration	20,558	21,520	22,527	23,582	24,685	12,472	12,778	13,144	13,300	87,691	94,794	102,472	110,772
Cost of assessment	46,738	50,608	52,976	55,455	58,051					50,608	52,784	55,053	57,421
Policing	108,854	228,593	360,035	504,048	529,251	228,593	360,035					\$ 504,048	\$ 529,251
Emergency measures	0									1,782	1,926	2,082	2,251
Fire protection	316,716	331,538	347,054	363,296	380,299	347,054	363,296	380,299	398,097				
Dog control	7,715	8,076	8,454	8,850	9,264					8,340	9,015	9,746	10,535
Street lighting	2,200	2,303	2,411	2,524	2,642					2,378	2,571	2,779	3,004
Land use planning	63,418	66,386	69,493	72,745	76,150					68,555	74,108	80,111	86,599
Recreation and community services	60,250	63,070	66,021	69,111	72,346					65,130	68,178	71,369	74,709
Garbage collection and disposal	228,955	239,670	250,887	262,628	274,919					243,459	263,180	284,497	307,541
Deficit	0												
Total expenditures	855,404	1,011,764	1,179,858	1,362,239	1,427,605	588,119	736,109	393,443	411,396	462,813	498,377	1,040,789	1,107,375
Projected revenues													
Non-tax revenues (building permits)	5,512	5,749	5,996	6,254	6,523					5,749	5,996	6,254	6,523
Non-tax revenues (fire services)	141,752	148,386	155,330	162,600	170,210	118,029	123,553	129,335	135,388	31,349	33,888	36,633	39,601
Surplus	4,986												
Net budget	703,154	857,629	1,018,531	1,193,385	1,250,873	470,090	612,557	264,108	276,009	425,715	458,493	997,901	1,061,252
Community funding grant	26,285	26,285	26,285	26,285	26,285	14,408	14,408	14,408	14,408	11,877	11,877	11,877	11,877
Warrant (property tax)	676,869	831,344	992,246	1,167,100	1,224,588	455,683	598,149	249,701	261,601	413,837	446,616	986,024	1,049,374
Property tax base (annual increase of 8.28%)	240,916,250	260,864,116	282,463,664	305,851,656	331,176,173	260,864,116	282,463,664	305,851,656	331,176,173	260,864,116	282,463,664	305,851,656	331,176,173
Tax Rate	0.2810	0.3187	0.3513	0.3816	0.3698	0.1747	0.2118	0.0816	0.0790	0.1836	0.1823	0.3457	0.3394
						0.3583	0.3940	0.4274	0.4184				

Projected changes in property tax rates - LSD of Kingsclear TOTAL												
	LSD	LSD	LSD	LSD	LSD	Rural Community of Hanwell-Kingsclear (GNB Portion)						
Property tax rates by property type	2013	2014	2015	2016	2017	2014	2015	2016	2017	3		
Residential owner-occupied properties												
Local property tax rate	0.2810	0.3187	0.3513	0.3816	0.3698	0.3583	0.3940	0.4274	0.4184			
Special provincial levy	0.5765	0.5215	0.4665	0.4115	0.4115	0.5215	0.4665	0.4115	0.4115			
Provincial property tax rate											2015-2017	
Total property tax rate to be paid	0.8575	0.8402	0.8178	0.7931	0.7813	0.8798	0.8605	0.8389	0.8299	LSD	RC	DIFF.
Net difference with RC		(0.0173)	(0.0224)	(0.0247)	(0.0118)	0.0223	(0.0193)	(0.0217)	(0.0089)	(0.0589)	(0.0499)	0.0090
Residential non-owner occupied housing (apartments, cottages, etc.)												
Local property tax rate	0.2810	0.3187	0.3513	0.3816	0.3698	0.3583	0.3940	0.4274	0.4184			
Special provincial levy												
Provincial property tax rate	1.3973	1.3373	1.2773	1.1233	1.1233	1.3373	1.2773	1.1233	1.1233			
Total property tax rate to be paid	1.6783	1.6560	1.6286	1.5049	1.4931	1.6956	1.6713	1.5507	1.5417			
Net difference with RC		(0.0223)	(0.0274)	(0.1237)	(0.0118)	0.0173	(0.0243)	(0.1207)	(0.0089)	(0.1629)	(0.1539)	0.0090
Other residential (farm land not under FLIP, vacant land, etc.)												
Local property tax rate	0.2810	0.3187	0.3513	0.3816	0.3698	0.3583	0.3940	0.4274	0.4184			
Special provincial levy												
Provincial property tax rate	1.3973	1.3373	1.2773	1.2173	1.2173	1.3373	1.2773	1.2173	1.2173			
Total property tax rate to be paid	1.6783	1.6560	1.6286	1.5989	1.5871	1.6956	1.6713	1.6447	1.6357			
Net difference with RC		(0.0223)	(0.0274)	(0.0297)	(0.0118)	0.0173	(0.0243)	(0.0267)	(0.0089)	(0.0689)	(0.0599)	0.0090
Non-Residential (businesses)												
Local property tax rate	0.4214	0.4780	0.5269	0.5724	0.5547	0.5374	0.5910	0.6410	0.6276			
Special provincial levy												
Provincial property tax rate	2.1035	2.0210	1.9385	1.8560	1.8560	2.0210	1.9385	1.8560	1.8560			
Total property tax rate to be paid	2.5249	2.4990	2.4654	2.4284	2.4107	2.5584	2.5295	2.4970	2.4836			
Net difference with RC		(0.0259)	(0.0336)	(0.0370)	(0.0177)	0.0335	(0.0289)	(0.0325)	(0.0134)	(0.0884)	(0.0748)	0.0136

Impact on property tax Bill - LSD of Kingsclear TOTAL - including with the upcoming changes to the property tax system												
	LSD	LSD	LSD	LSD	LSD	Rural Community of Hanwell-Kingsclear (GNB Portion)						
Property tax rates by property type	2013	2014	2015	2016	2017	2014	2015	2016	2017		2015-2017	
Residential owner-occupied properties										LSD	RC	DIFF.
Assessed at \$200,000 - property tax bill	1,715	1,680	1,636	1,586	1,563	1,760	1,721	1,678	1,660			
Assessed \$200,000 - tax difference from LSD		(35)	(45)	(49)	(24)	45	(39)	(43)	(18)	(117.84)	(99.75)	18.08
Assessed at \$150,000 - property tax bill	1,286	1,260	1,227	1,190	1,172	1,320	1,291	1,258	1,245			
Assessed \$150,000 - tax difference from LSD		(26)	(34)	(37)	(18)	34	(29)	(32)	(13)	(88.38)	(74.82)	13.56
Assessed at \$100,000 - property tax bill	857	840	818	793	781	880	861	839	830			
Assessed \$100,000 - tax difference from LSD		(17)	(22)	(25)	(12)	22	(19)	(22)	(9)	(58.92)	(49.88)	9.04
Assessed at \$50,000 - property tax bill	429	420	409	397	391	440	430	419	415			
Assessed \$50,000 - tax difference from LSD		(9)	(11)	(12)	(6)	11	(10)	(11)	(4)	(29.46)	(24.94)	4.52
Residential non-owner occupied housing (apartments, cottages, etc.)												
Assessed at \$200,000 - property tax bill	3,357	3,312	3,257	3,010	2,986	3,391	3,343	3,101	3,083			
Assessed \$200,000 - tax difference from LSD		(45)	(55)	(247)	(24)	35	(49)	(241)	(18)	(325.84)	(307.75)	18.08
Assessed at \$150,000 - property tax bill	2,517	2,484	2,443	2,257	2,240	2,543	2,507	2,326	2,313			
Assessed \$150,000 - tax difference from LSD		(33)	(41)	(186)	(18)	26	(36)	(181)	(13)	(244.38)	(230.82)	13.56
Assessed at \$100,000 - property tax bill	1,678	1,656	1,629	1,505	1,493	1,696	1,671	1,551	1,542			
Assessed \$100,000 - tax difference from LSD		(22)	(27)	(124)	(12)	17	(24)	(121)	(9)	(162.92)	(153.88)	9.04
Assessed at \$50,000 - property tax bill	839	828	814	752	747	848	836	775	771			
Assessed \$50,000 - tax difference from LSD		(11)	(14)	(62)	(6)	9	(12)	(60)	(4)	(81.46)	(76.94)	4.52
Other residential (farm land not under FLIP, vacant land, etc.)												
Assessed at \$200,000 - property tax bill	3,357	3,312	3,257	3,198	3,174	3,391	3,343	3,289	3,271			
Assessed \$200,000 - tax difference from LSD		(45)	(55)	(59)	(24)	35	(49)	(53)	(18)	(137.84)	(119.75)	18.08
Assessed at \$150,000 - property tax bill	2,517	2,484	2,443	2,398	2,381	2,543	2,507	2,467	2,454			
Assessed \$150,000 - tax difference from LSD		(33)	(41)	(45)	(18)	26	(36)	(40)	(13)	(103.38)	(89.82)	13.56
Assessed at \$100,000 - property tax bill	1,678	1,656	1,629	1,599	1,587	1,696	1,671	1,645	1,636			
Assessed \$100,000 - tax difference from LSD		(22)	(27)	(30)	(12)	17	(24)	(27)	(9)	(68.92)	(59.88)	9.04
Assessed at \$50,000 - property tax bill	839	828	814	799	794	848	836	822	818			
Assessed \$50,000 - tax difference from LSD		(11)	(14)	(15)	(6)	9	(12)	(13)	(4)	(34.46)	(29.94)	4.52
Non-Residential (businesses)												
Assessed at \$10,000,000 - property tax bill	252,493	249,903	246,542	242,839	241,065	255,844	252,952	249,704	248,362			
Assessed \$10 M - tax difference from LSD		(2,590)	(3,361)	(3,704)	(1,773)	3,350	(2,892)	(3,248)	(1,342)	(8,837.91)	(7,481.56)	1,356.35
Assessed at \$1,000,000 - property tax bill	25,249	24,990	24,654	24,284	24,107	25,584	25,295	24,970	24,836			
Assessed \$1 M - tax difference from LSD		(259)	(336)	(370)	(177)	335	(289)	(325)	(134)	(883.79)	(748.16)	135.63
Assessed at \$500,000 - property tax bill	12,625	12,495	12,327	12,142	12,053	12,792	12,648	12,485	12,418			
Assessed \$500,000 - tax difference from LSD		(130)	(168)	(185)	(89)	168	(145)	(162)	(67)	(441.90)	(374.08)	67.82
Assessed at \$200,000 - property tax bill	5,050	4,998	4,931	4,857	4,821	5,117	5,059	4,994	4,967			
Assessed \$200,000 - tax difference from LSD		(52)	(67)	(74)	(35)	67	(58)	(65)	(27)	(176.76)	(149.63)	27.13
						34	-29	-32	-13			
	Rate for cost of assessment											
	Tax base annual increase											
Feasibility Study into local governance	0.0194	4.30%	Service Districts (LSDs) of Hanwell and Kingsclear									

Appendix D: Comparison between a LSD, and Rural Community

Characteristics	LSD	Rural Community
Number	266	4
Criteria for establishment	No requirements.	A population of 3,000 and a tax base of 200 million dollars.
Incorporation	An unincorporated area where local services are provided by the Province.	Residents are a body corporate.
Representation	May have an advisory committee (to the Minister of Environment and Local Government) of three to five members elected during a public meeting for a two-year term.	Council (mayor and councillors) elected during the quadrennial municipal elections. The councillors are elected by ward and/or at large.
Responsibilities	None.	Local government responsible for the provision of community planning services and emergency measures services, with the possibility of taking on responsibility for other local services, only when it is ready (by way of a by-law). In the meantime, the Province continues to ensure the provision of the other local services.
Decision-making process	Decisions concerning the provision of new services are made by the Province, following a petition presented by at least 25 residents who are qualified to vote and a public meeting, attended by at least 50 residents who are qualified to vote (or 30% of them) who are most affected, at which the majority of those in attendance decide in favour. The Minister of Environment and Local Government can consult the advisory committee.	All of the Council's decisions are made by way of a resolution or by-law during a public meeting, which provides an opportunity for all the members of the community to have their say.

Local corporate powers	None.	Examples: Appointment of clerk, treasurer, and auditor, as well as the members of the Regional Services Commission that serves the rural community. Ownership of lands, buildings, and equipment in order to offer services. Entering into arrangements for sharing services.
By-law making powers	None.	<p>Examples: Making by-laws to regulate matters such as:</p> <ul style="list-style-type: none"> • Council meetings procedure • rural plan/zoning, subdivisions, buildings; <ul style="list-style-type: none"> • noise causing public nuisance; • outdoor concerts; • dangerous or unsightly premises
Financial powers	None.	<p>Examples: Adoption of annual operating budget and fixing of local property tax rates to help pay for the services provided by the Rural Community.</p> <p>Borrowing for capital projects for the local services the Rural Community is responsible for providing.</p>

Appendix E: Survey results

Hanwell-Kingsclear Rural Community Project								
Public Meetings Survey Results - LSD of Hanwell and LSD of Kingsclear Combined								
	Hanwell 20-Jun-13	Kingsclear 25-Jun-13	Yoho 26-Jun-13	Hanwell 9-Jul-13	Island View 10-Jul-13	New Market 16-Jul-13	Cumulative	Percentage
1) Do you currently live in the:								
Kingsclear Local Service District	0	40	3	1	11	10	65	50,4%
Hanwell Local Service District	30	1	16	15	1	1	64	49,6%
2) Are you aware of the Rural Community feasibility study currently underway in Kingsclear and Hanwell Local Service Districts?								
Yes	30	40	18	16	9	11	124	97,6%
No	0	0	1	0	2	0	3	2,4%
3) Are you in support of your Local Service District switching to a Rural Community form of government, with an elected Mayor and Council?								
Yes	22	22	5	10	4	7	70	54,3%
No	2	8	8	2	2	3	25	19,4%
Do not know	6	11	6	4	6	1	34	26,4%
4) If yes, would you prefer to see:								
The establishment of your Local Service District into a Rural Community form of government on its own; OR	11	8	3	2	0	3	27	30,7%
A combined Hanwell-Kingsclear Rural Community government?	10	13	3	7	3	4	40	45,5%
Do not know	1	7	5	2	6	0	21	23,9%
How did you hear about this public meeting?								
Flyers	21	23	12	13	10	7	86	57,7%
Radio	0	0	0	0	0	1	1	0,7%
E-mail	4	10	10	1	1	2	28	18,8%
Website	0	2	1	1	0	0	4	2,7%
Other (road sign, mail, word of mouth, spouse, community members, friend, neighbours, Gleaner, community voice mail)	7	12	3	2	2	4	30	20,1%

Notes

One questionnaire (Hanwell, June 20, 2013) was not counted as the respondent did not live in either Hanwell or Kingsclear.

One questionnaire (Hanwell, July 9, 2013) was not counted as the respondent indicated both Hanwell and Kingsclear as their place of residence.

**FEASIBILITY STUDY INTO LOCAL GOVERNANCE OPTIONS FOR
HANWELL AND KINGSCLEAR LOCAL SERVICE DISTRICTS**

TELEPHONE SURVEY RESULTS

**SUBMITTED BY
MCTIERNAN CONSULTING**

AUGUST 6, 2013

PURPOSE and Scope

In April 2013, the Hanwell-Kingsclear Rural Community Roundtable Committee identified the need for survey research in order to determine the prevailing opinion among residents from both the Kingsclear and Hanwell Local Service Districts (LSDs) on the possibility of forming Rural Community governance structure(s). After reviewing the survey options provided by McTiernan Consulting, the Committee decided upon the delivery of a brief telephone survey, to be conducted in the summer of 2013. Along with the information gathered at community consultation sessions, also held in the spring of 2013, the Committee's intent was to use the results of this survey to help inform a decision to initiate a potential plebiscite on the formation of a Rural Community (or joint Rural Community) structure(s).

Methods

A brief, three-question, quantitative survey with a sample of both Kingsclear and Hanwell LSD populations was delivered in between July 17th and 30th 2013. The telephone survey was conducted based on a sample of the total voting-age population of both communities combined (total voting age population is 4794 (3176 Hanwell and 1618 Kingsclear).³ A total of 356 completed surveys were obtained, 66% (235) from Hanwell, and 34% (121) from Kingsclear, representing each LSD proportionately. In order to qualify for the survey, residents were required to be: Canadian citizens 18 years or over who had resided in NB for the last 40 days, and who ordinarily reside in either the Hanwell LSD or Kingsclear LSD.⁴ The three key quantitative questions intended to be answered through this survey were:

- Are residents aware of the Rural Community feasibility study currently underway in Kingsclear and Hanwell Local Service Districts?
- Are they in support of your Local Service District switching to a Rural Community form of government, with an elected Mayor and Council? and
- (If in support), would they prefer to see the establishment of: a) their Local Service District into a Rural Community form of government on its own; OR b) a combined Hanwell-Kingsclear Rural Community government?
-

Survey results⁵

Awareness - When asked: "Are you aware of the Rural Community feasibility study currently underway in Kingsclear and Hanwell Local Service Districts?", residents who were not aware of the feasibility study did not go on to complete the remainder of the survey and are not counted as completed surveys. Before ending the call, interviewers read them a brief statement informing them of the Hanwell-Kingsclear Rural Community Project.⁶ It is interesting to note that among potential respondents (who agreed to participate once reached

³ Data sourced from Elections New Brunswick by the Dept. of Environment and Local Government, and confirmed against the most recent Statistics Canada census data.

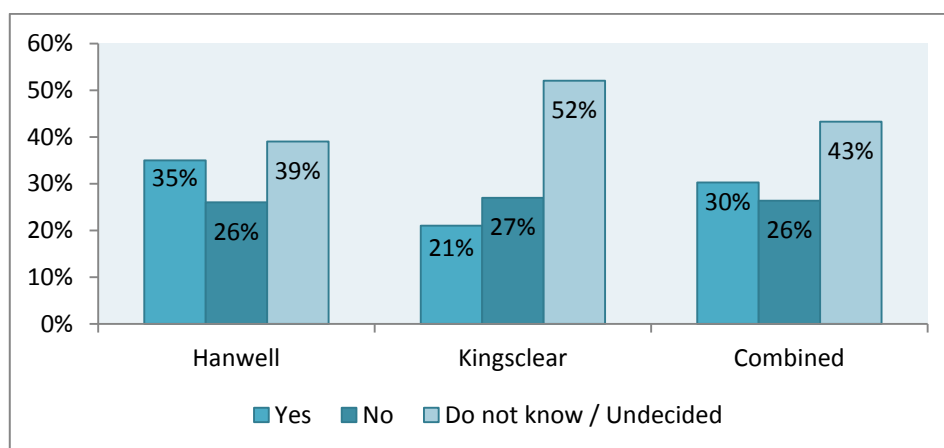
⁴ Respondents had the option to conduct the survey in either English or French.

⁵ Full sample results can be considered reliable (can be generalized to the larger voting population of the entire region) with a confidence level of 95% (19 times out of twenty), with a margin of error of +/-5%.

⁶ Statement: "Both local service districts are currently considering the possibility of switching from the current structure, where each is represented by an Advisory Committee, which makes recommendations to the province on their behalf, to a Rural Community structure. In a rural community structure, residents would be represented by an elected Mayor and Council, much like a village or a town. If you would like more information on this issue, you can find it at: www.hkrc.ca website."

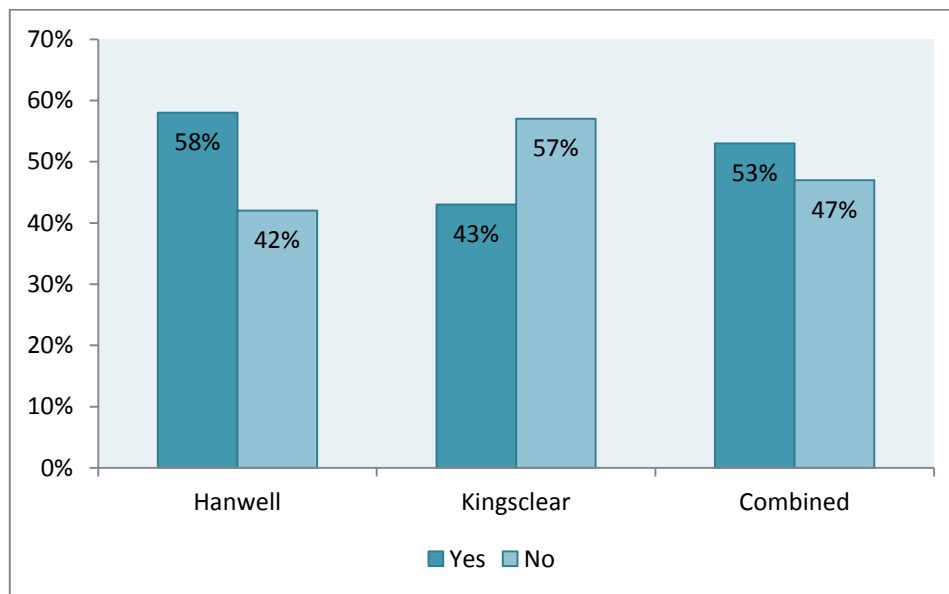
over the phone), 13% of them were eliminated at this point (after answering no to the above question), indicating that there may be a fairly high level awareness of the issue among the population.⁷

Support for the Formation of a Rural Community - When respondents were asked: “Are you in support of your Local Service District switching to a Rural Community form of government, with an elected Mayor and Council?”, the combined response was 30% (108) in support, 26% (94) not in support, and 43% (154) undecided. In Hanwell LSD, more residents (35%) showed support for a change to a Rural Community, compared to Kingsclear (21%). A large portion of both communities remain undecided (over half in Kingsclear, and over one-third in Hanwell).

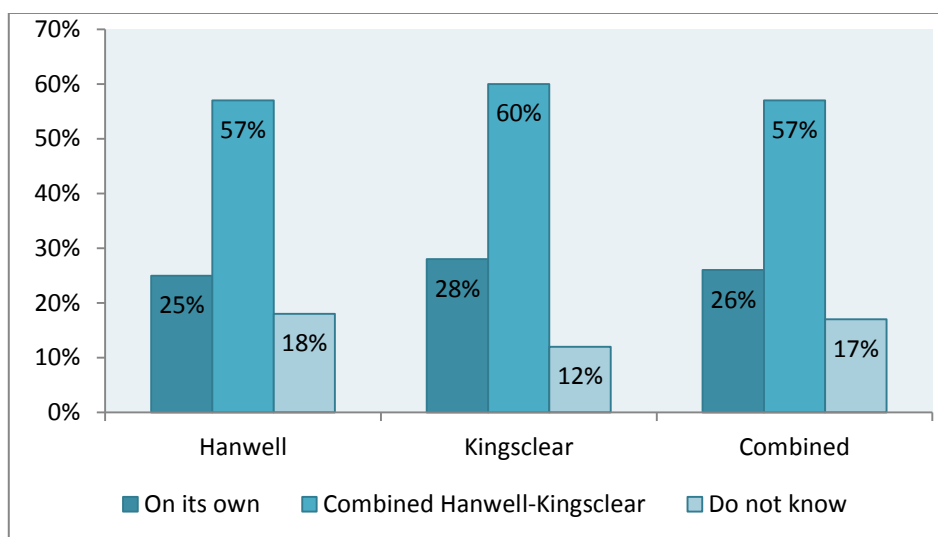


⁷ It should be kept in mind that this data does not offer insight into the *depth* of the awareness of the issue. Also, this 13% represents one of several eliminating factors for potential respondents, and does not translate into a 87% awareness rate.

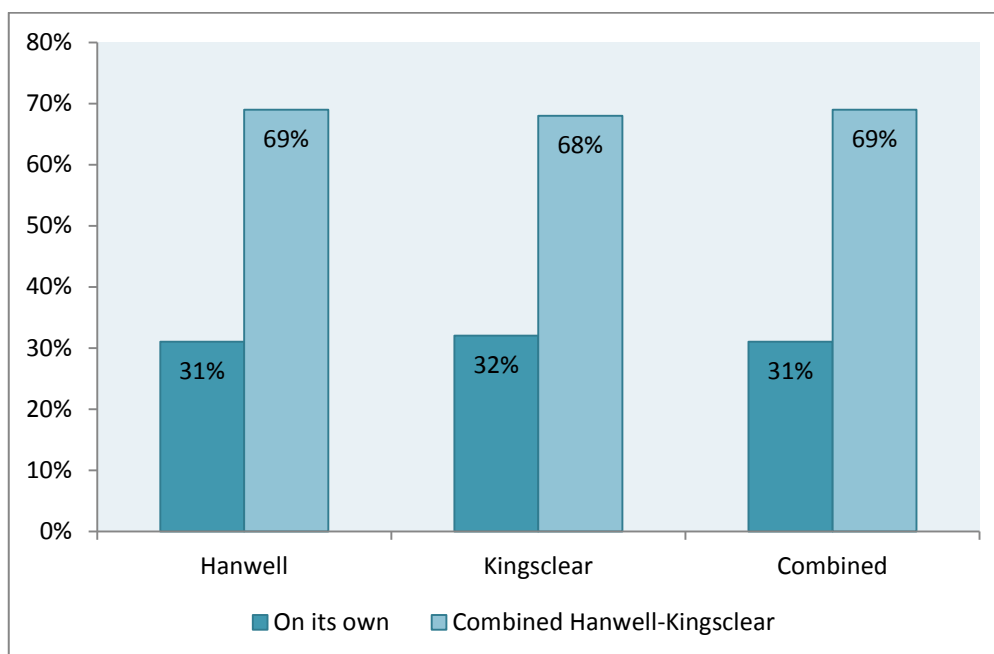
Support for the Formation of a Rural Community Among Decided Respondents - Looking only at the 202 decided respondents (56%), it is clear that opinions remain rather divided, with a small majority in support of the change to a Rural Community structure. More support is seen among Hanwell respondents relative to the proportions in Kingsclear.



Preference for Joint or Separate Rural Communities - Residents who were in support of changing to a Rural Community structure were asked: "Would you prefer to see: the establishment of your Local Service District into a Rural Community form of government on its own; or a combined Hanwell-Kingsclear Rural Community government?" Among this 30% subsample, the majority of them (57%, or 62/108) would prefer to form a joint Rural Community.



Preference for Joint or Separate Rural Communities Among Decided Respondents - Eliminating those who are undecided about joint versus separate Rural Communities, as shown below, a preference for a joint Rural Community structure can be seen cross both LSDs.⁸



Survey Insights:

In short, the survey provides the following insights into the populations of Hanwell and Kingsclear Local Service Districts on the issue of forming a Rural Community (or joint Rural Community):

- in both LSD's, over one-third remain undecided about whether they would support a change to a Rural Community form of government;
- more support was shown for Rural Community formation among Hanwell respondents; and
- the majority of those who are in favour of forming a Rural Community, from both LSD's, prefer the combined option.

⁸ Note: With smaller subsamples, results do not retain the same reliability as the overall sample data (N=356), in terms of generalizing to the entire voting population. Subsample information should be considered with these limitations in mind.